



## Trustees – Former

James Bertram	1911 -- 1934
Andrew Carnegie	1911 -- 1919
Robert A. Franks	1911-- 1935
William N. Frew	1911 -- 1914
Henry S. Pritchett	1911 -- 1930
Elihu Root	1911 -- 1937
Charles L. Taylor	1911 -- 1922
Robert S. Woodward	1911 -- 1920
Samuel Harden Church	1914 -- 1943
John A. Poynton	1916 -- 1934
Louise Whitfield Carnegie	1919 -- 1929
James R. Angell	1920 -- 1921
John C. Merriam	1921 -- 1938
William J. Holland	1922 -- 1932
Frederick P. Keppel	1922 -- 1941
John Joseph Carty	1923 -- 1932
Russell Cornell Leffingwell	1923 -- 1959
Nicholas Murray Butler	1925 -- 1945
Henry James	1928 -- 1947
David F. Houston	1929 -- 1934
Henry Suzzallo	1930 -- 1933
Newton Diehl Baker	1931 -- 1937
Thomas S. Arbuthnot	1933 -- 1952
Walter A. Jessup	1934 -- 1944



Margaret Carnegie Miller	1934 -- 1973
Arthur W. Page	1934 -- 1958
Lotus Delta Coffman	1936 -- 1938
Nicholas Kelley	1936 -- 1962
Frederick Osborn	1936 -- 1963
Elihu Root, Jr.	1937 -- 1961
Vannevar Bush	1939 -- 1955
Warren Randolph Burgess	1940 -- 1957
William Frew	1944 -- 1948
Devereux Colt Josephs	1944 -- 1966
Oliver Cromwell Carmichael	1945 -- 1953
George C. Marshall	1946 -- 1950
Morris Hadley	1947 -- 1967
Charles Dollard	1948 -- 1955
Leroy A. Wilson	1948 -- 1951
Charles Allen Thomas	1951 -- 1965
Gwilyn A. Price	1953 -- 1967
Charles M. Spofford	1953 -- 1973
John W. Gardner	1955 -- 1967
Caryl P. Haskins	1955 -- 1979
Frederick Sheffield	1956 -- 1971
C. Douglas Jackson	1958 -- 1964
Robert F. Bacher	1959 -- 1976
Malcolm Ames MacIntyre	1959 -- 1976
Fredrick M. Eaton	1962 -- 1969



David A. Shepard	1962 -- 1975
James A. Perkins	1963 -- 1963
Walter B. Wriston	1964 -- 1971
Amyas Ames	1965 -- 1975
Alan Pifer	1965 -- 1982
Harding F. Bancroft	1966 -- 1978
Frederick B. Adams	1967 -- 1971
Louis W. Cabot	1967 -- 1978
Aiken W. Fisher	1967 -- 1977
Phyllis Goodhart Gordan	1970 -- 1979
Francis Keppel	1970 -- 1979
Franklin A. Thomas	1970 -- 1977
Philip R. Lee	1971 -- 1979
Howard D. Samuel	1971 -- 1977
Marta Y. Valle	1971 -- 1975
Jeanne Spurlock	1973 -- 1980
Madeline H. McWhinney	1974 -- 1981
Carl M. Mueller	1975 -- 1983
Candido A. deLeon	1976 -- 1983
Mary Louise Peterson	1976 -- 1984
Anne Firor Scott	1976 -- 1984
John C. Taylor, 3 <sup>rd</sup>	1976 -- 1984
Thomas R. Donahue	1977 -- 1984
John G. Gloster	1977 -- 1985
Judy P. Rosenstreich	1978 -- 1985
Thomas A. Arciniega	1979 -- 1987



Jack G. Clarke	1979 -- 1986
David A. Hamburg	1979 -- 1997
Helene L. Kaplan	1979 -- 2014
Margaret K. Rosenheim	1979 -- 1987
John C. Whitehead	1979 -- 1993
Ruth Simms Hamilton	1980 -- 1989
Ann R. Leven	1981 -- 1990
Richard R. Fisher	1983 -- 1991
James Lowell Gibbs, Jr.	1983 -- 1992
Thomas A. Troyer	1983 -- 1992
Fred M. Hechinger	1984 -- 1991
Joshua Lederberg	1984 -- 1993
Ray Marshall	1984 -- 1993
Sheila E. Widnall	1984 -- 1993
Bruce B. Dayton	1985 -- 1989
Mary Patterson McPherson	1985 -- 1994
Laurence A. Tisch	1985 -- 1994
Newton N. Minow	1986 -- 1997
Richard Beattie	1987 -- 2016
Eugene H. Cota-Robles	1988 -- 1996
Warren Christopher	1989 -- 1993
James P. Comer	1990 -- 1998
Robert E. Rubin	1990 -- 1993
Ellen V. Futter	1991 -- 1991
James A. Johnson	1992 -- 2000
Shirley M. Malcom	1992 -- 2000



Henry Muller	1992 -- 2000
Richard R. Celeste	1993 -- 1998
Teresa Heinz	1993 -- 2001
James D. Watkins	1993 -- 1998
Vincent A. Mai	1994 -- 2002
Condoleezza Rice	1994 -- 1998
Wilma S. Tisch	1994 -- 1998
James J. Renier	1996 -- 2000
Marta Tienda	1996 -- 2004
Sam Nunn	1997 -- 2005
Martin L. Leibowitz	1998 -- 2007
Olara A. Otunnu	1998 -- 2007
William A. Owens	1999 -- 2008
Raymond W. Smith	1999 -- 2007
Bruce M. Alberts	2000 -- 2008
Geoffrey T. Boisi	2000 -- 2017
James B. Hunt, Jr.	2000 -- 2008
Ruth J. Simmons	2000 -- 2004
William J. McDonough	2002 -- 2003
Shirin R. Tahir--Kheli	2002 -- 2003
Thomas R. Pickering	2003 -- 2011
Richard H. Brodhead	2004 -- 2012
Fiona Druckenmiller	2004 -- 2008
Richard W. Riley	2004 -- 2012
Amy Gutmann	2005 -- 2013
Ana Palacio	2005 -- 2013



Norman Pearlstine	2005 -- 2013
Susan Hockfield	2006 – 2014
Kofi Annan	2007 – 2010
Kurt L. Schmoke	2007 – 2017
Ralph J. Cicerone	2008 – 2016
James D. Wolfensohn	2009 – 2017
John S. Hendricks	2012 – 2016
Jorge Sampaio	2012 – 2018



## Trustees – Current

Thomas H. Kean	1991
Judy Woodruff	1995
Vartan Gregorian	1997
Pedro Aspe	2004
Janet Robinson	2004
Don M. Randel	2010
Edward P. Djerejian	2011
Stephen A. Oxman	2011
John J. DeGioia	2012
Louise Richardson	2012
Ann Claire Williams	2012
Jared L. Cohon	2013
Lionel Barber	2014
Anne Tatlock	2014
General Lloyd J. Austin III	2016
Marcia McNutt	2016
Caroline Kennedy	2018