Carnegie Corporation of New York was created by Andrew Carnegie in 1911 to promote “the advancement and diffusion of knowledge and understanding.” Under Carnegie’s will, grants must benefit the people of the United States, although up to 7.4 percent of the funds may be used for the same purpose in countries that are or have been members of the British Commonwealth, with a current emphasis on sub-Saharan Africa. As a grantmaking foundation, the Corporation seeks to carry out Carnegie’s vision of philanthropy, which he said should aim “to do real and permanent good in this world.”
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International Program

Focusing on the growth of globalization, the deepening fragmentation along cultural, regional and religious divides and the role of developing countries in advancing global cohesion and prosperity, the International Program responds to those underlying issues of peace and development determined to be particularly critical now.

Higher Education Africa and Eurasia

American Council for International Education, Inc., Washington, DC
For a center for advanced study and education in Belarus. 24 Months, $500,000.

American Council of Learned Societies, New York, NY
Final grant for fellowships in the humanities for scholars in the former Soviet Union. 24 Months, $1,000,000.

American Council of Learned Societies, New York, NY
For fellowships in the humanities in Africa. 48 Months, $5,000,000.

American Society for Cell Biology, Bethesda, MD
Toward research training for young scientists in Africa. 36 Months, $506,800.

Association of Commonwealth Universities, London, United Kingdom
For strengthening research management capacity in selected African universities, in collaboration with Society Research Administrators International. 36 Months, $540,900.

Carnegie Corporation of New York, New York, NY
For technical assistance and evaluation services for African universities. 12 Months, $375,000.

Council for Advancement and Support of Education, Washington, DC
For improving educational advancement capacity at selected African universities. 24 Months, $400,000.

Eurasia Foundation, Inc., Washington, DC
Toward interdisciplinary research and training centers in the Caucasus. 24 Months, $2,000,000.

Institute for Advanced Study, Princeton, NJ
Toward the Regional Initiative in Science and Education supporting development of science professionals in Sub-Saharan Africa. 36 Months, $3,358,800.

Institute for Advanced Study, Princeton, NJ
For the Regional Initiative in Science and Education supporting development of science professionals in Sub-Saharan Africa. 27 Months, $1,600,000.
International Research and Exchanges Board, Inc., Washington, DC
For improving university administration in Russia and other post-Soviet states.
24 Months, $700,000.

National Security Archive Fund, Inc., Washington, DC
For support of the Eurasia Initiative.
24 Months, $687,500.

New York University, New York, NY
Toward a position at the Steinhardt School of Education to coordinate the work of the foundation partnership to strengthen African universities.
24 Months, $200,000.

Nigeria ICT Forum of Partnership Institutions, Abuja, Nigeria
Toward a satellite bandwidth purchasing consortium serving African education and research institutions.
36 Months, $1,000,000.

University of Cape Town, Rondebosch, South Africa
Toward institutional transformation and an employment equity program.
36 Months, $2,000,000.

University of Ghana, Legon, Accra, Ghana
A one-time grant for engagement of an expert to improve the University’s semester and course credit system.
18 Months, $200,000.

University of KwaZulu-Natal, Scottsville, South Africa
Final grant toward a leadership and equity advancement program.
36 Months, $1,984,643.

University of Michigan, Ann Arbor, MI
As a final grant for a joint project with the European University in St. Petersburg to foster the development of the social sciences in Russia’s regional universities.
24 Months, $450,000.

University of the Witwatersrand, Johannesburg, South Africa
Final grant toward a project to train and retain the next generation of academics.
36 Months, $2,364,099.

South African Institute of Distance Education, Braamfontein, South Africa
Toward an African university e-learning initiative.
48 Months, $1,200,000.

Libraries and Information

American Library Association, Washington, DC
Toward strengthening public outreach of libraries.
24 Months, $270,700.

City of Cape Town, Cape Town, South Africa
As a final grant for the creation of a model reference library in Cape Town.
36 Months, $2,495,000.

National Research Foundation, Pretoria, South Africa
Toward a digitization and data preservation center.
36 Months, $437,600.

Sabinet Gateway, Centurion, South Africa
Toward the retrospective digitization of African journals.
48 Months, $1,800,000.
The New School, New York, NY
Toward the Journal Donation Project. 24 Months, $500,000.

University of Illinois at Urbana—Champaign, Champaign, IL
As a final grant for strategic planning and automation of African grantee university libraries. 36 Months, $380,000.

University of Pretoria, Pretoria, South Africa
For promoting leadership skills for model libraries in Africa. 36 Months, $1,000,000.

Islam Initiative

American Council on Education, Washington, DC
One time grant for events marking the 50th anniversary of Title VI-supported international education. 7 Months, $187,000.

The Aspen Institute, Inc., Washington, DC
For the international activities of the Congressional Program. 12 Months, $800,000.

Educational Broadcasting Corporation, New York, NY
Toward a broadcast series on the diversity of Islam. 18 Months, $1,000,000.

Harvard University, Cambridge, MA
For policy-relevant analysis of political, social, and religious change in Eurasia. 36 Months, $600,000.

Social Science Research Council, New York, NY
For networking and evaluation of a Corporation-supported small grants program in support of Title VI National Resource Centers outreach. 12 Months, $150,000.

University of Chicago, Chicago, IL
For data collection, publications and outreach on terrorism and counter-terrorism strategies. 24 Months, $500,000.

Nuclear Security

Center for Policy Studies in Russia, Monterey, CA
Toward a training program on nonproliferation for young specialists. 24 Months, $280,000.

Center for Strategic and International Studies, Inc., Washington, DC
Toward study group meetings on countering the proliferation of weapons of mass destruction in the Asia Pacific. 36 Months, $319,600.

Global Security Institute, Bala Cynwyd, PA
Toward forums to promote nuclear nonproliferation and disarmament. 24 Months, $250,000.

Institute for Foreign Policy Analysis, Inc., Cambridge, MA
Toward research and dialogue on building capacity for a nuclear-free Korean peninsula. 36 Months, $475,000.
Institute for Science and International Security, Washington, DC

For expanding public education and outreach on Iran’s nuclear activities. 24 Months, $250,000.

International Institute for Strategic Studies, London, United Kingdom

Toward a multilateral dialogue on Iran’s nuclear program. 24 Months, $425,000.

Massachusetts Institute of Technology, Cambridge, MA

Toward support of the Security Studies Program. 24 Months, $700,000.

National Academy of Sciences, Washington, DC

Toward redirecting North Korean nuclear expertise. 12 Months, $235,000.

National Committee on American Foreign Policy, New York, NY

Toward a multilateral dialogue on North Korea. 24 Months, $250,000.

Nuclear Threat Initiative Inc., Washington, DC

Toward support. 9 Months, $300,000.

Nuclear Threat Initiative Inc., Washington, DC

Toward support. 15 Months, $2,000,000.

US Pugwash, Washington, DC

Toward multilateral dialogue on security issues in the Greater Middle East. 24 Months, $318,800.

States At Risk

Center for Global Development, Washington, DC

Toward research on transnational threats posed by states at risk. 24 Months, $330,000.

Center for Strategic and International Studies, Inc., Washington, DC

Toward a project on reforming U.S. and international post-conflict reconstruction efforts. 24 Months, $400,000.

Council on Foreign Relations, Inc., New York, NY

Toward support on New Preventive Priorities at the Center for Preventive Action. 24 Months, $500,000.

Future Generations, Franklin, WV

Toward research and policy development on the role of community participation in states at risk. 24 Months, $350,000.

Henry L. Stimson Center, Washington, DC

Toward a project on enhancing public security and the rule of law in post-conflict states at risk. 24 Months, $400,000.

Institute for State Effectiveness, Washington, DC

Toward the creation of handbooks for support of specific functions of states at risk. 24 Months, $400,000.

International Crisis Group, New York, NY

Toward research, analysis, dialogue and dissemination on preventing state collapse. 24 Months, $450,000.
International Peace Academy, Inc.,
New York, NY

Toward a project to assist the development of the United Nation’s Peacebuilding Commission. 24 Months, $354,700.

New York University, New York, NY

Toward a project on enhancing governmental and intergovernmental capacity to support state-building. 24 Months, $410,300.

New York University, New York, NY

Toward research, analysis, dialogue and dissemination on the impact of international institutions on regimes and institutions in states at risk. 24 Months, $418,700.

Princeton University, Princeton, NJ

Toward an analysis of post-conflict Afghanistan and its future. 24 Months, $400,000.

RAND Corporation, Santa Monica, CA

For research and policy outreach on national and international decision-making structures addressing states at risk. 12 Months, $150,000.

University of Denver, Denver, CO

For a research partnership on postwar state-building. 24 Months, $303,800.

U.S. Global Engagement

American Academy of Arts and Sciences, Cambridge, MA

One-time funding for a project to enhance U.S. policy toward Russia. 15 Months, $530,000.

The Brookings Institution, Washington, DC

Toward the Foreign Policy Studies program. 24 Months, $800,000.

Brown University, Providence, RI

Toward a project to promote a new global security agenda. 24 Months, $375,000.

Carnegie Endowment for International Peace, Washington, DC

Toward the China Program. 60 Months, $1,000,000.

Columbia University, New York, NY

Toward the Gulf 2000 project. 24 Months, $200,000.

Duke University, Durham, NC

Toward a joint project, with the University of California, Berkeley, on global strategic challenges and foreign policy. 36 Months, $502,000.

Financial Services Volunteer Corps, Inc., New York, NY

Toward a project on relations among the United States, Russia and China. 24 Months, $368,300.

Harvard University, Cambridge, MA

Toward research and writing on international security. 24 Months, $250,000.
Harvard University, *Cambridge, MA*

Toward the executive training programs for military officers and policymakers from Eurasia. 24 Months, $1,114,900.

Massachusetts Institute of Technology, *Cambridge, MA*

Toward an oral history project on U.S. and Iran relations. 24 Months, $301,200.

National Academy of Sciences, *Washington, DC*

Toward expanded engagement between leaders and institutions in the United States and Iran in science, engineering and medicine. 24 Months, $490,000

National Bureau of Asian Research, *Seattle, WA*

One-time funding Toward the program activities of a chair in national security studies. 12 Months, $150,000.

Philharmonic-Symphony Society of New York Inc., *New York, NY*

Toward expenses related to the New York Philharmonic’s visit to North Korea. 6 Months, $100,000.

The Richard Nixon Library and Birthplace Foundation, *Yorba Linda, CA*

Toward research, outreach and international engagement on the competing interests of the United States and Asia in the greater Middle East. 24 Months, $420,000.

Stanford University, *Stanford, CA*

Toward research and writing on international security. 24 Months, $230,000.

Stanford University, *Stanford, CA*

Toward research and training in international security. 24 Months, $750,000.

Discretionary

Association of African Universities, *Accra-North, Ghana*

12 month grant of $50,000 Toward participation in an academic management training workshop

Association of Commonwealth Universities, *London, United Kingdom*

12 month grant of $50,000 Toward African participation in conferences for vice-chancellors and public affairs officers

Carnegie Council for Ethics in International Affairs, *New York, NY*

24 month grant of $50,000 As a final grant toward a seminar series on foreign policy


5 month grant of $50,000 Toward a conference on U.S.-Russia security policy


9 month grant of $50,000 Toward a Moscow-based working group on U.S.-Russian relations

Catalytic Diplomacy, Inc., *Chevy Chase, MD*

3 month grant of $50,000 For Track II diplomacy in Northeast Asia
Center for Strategic and International Studies, Inc., Washington, DC
6 month grant of $50,000 For a working group on economic change in Russia and implications for U.S. foreign policy

Center for the Study of the Presidency, Washington, DC
3 month grant of $50,000 Toward a study on national security reform

Columbia University, New York, NY
4 month grant of $25,000 Toward the Center for the Study of Democracy, Toleration, and Religion

Council on Foreign Relations, Inc., New York, NY
12 month grant of $50,000 Toward an independent task force on U.S. nuclear weapons policy

Food and Agriculture Organization of the United Nations, Rome, Italy
5 month grant of $20,000 Toward a project to enhance the quality of education in the life sciences in universities in developing countries

Geneva Centre for Security Policy, Geneva, Switzerland
3 month grant of $45,200 Toward a meeting on global security concerns

George Washington University, Washington, DC
12 month grant of $18,400 For a conference on the impact of Russia’s upcoming elections on U.S.-Russia relations

Global Metro City—The Glocal Forum, Rome, Italy
12 month grant of $50,000 Toward interfaith capacity building and networking in municipal environments

Harvard University, Cambridge, MA
5 month grant of $50,000 Toward a meeting of retired U.S. and Chinese military officials

Human Sciences Research Council, Pretoria, South Africa
6 month grant of $25,000 For attendance of African scholars at a November 2008 symposium on social sciences and humanities

Institute for Advanced Study, Princeton, NJ
11 month grant of $50,000 Toward a workshop on Islamic influence on Western Enlightenment philosophies

Interfaith Youth Core, Chicago, IL
3 month grant of $50,000 Toward promoting religious tolerance on college campuses

National Defense University Foundation, Inc., Washington, DC
12 month grant of $50,000 For a Washington, D.C.-based working group on U.S.-Russian relations

Network 20/20, Inc., New York, NY
7 month grant of $25,000 Toward a project to inform American policymakers and the public about key developments in Pakistan
New York University, New York, NY
10 month grant of $48,100 Toward a project on multilateral verification of the suspension of formerly covert nuclear weapons programs

Salzburg Global Seminar, Middlebury, VT
12 month grant of $50,000 Toward a conference on new strategies on U.S. global engagement

Social Science Research Council, New York, NY
12 month grant of $50,000 Toward a series of workshops on the uses of social sciences expertise in policymaking

South African Institute for Advancement, Woodstock, Cape Town, South Africa
12 month grant of $49,874 Toward planning a research project on African higher education advancement and development

Stanford University, Stanford, CA
3 month grant of $50,000 For support of an e-learning mobile technology workshop

Tufts University, Medford, MA
10 month grant of $27,200 Toward a conference on the future of policy planning in international relations

University of California, Irvine, Irvine, CA
12 month grant of $50,000 For a project on international sanctions and nuclear proliferation

University of Chicago, Chicago, IL
10 month grant of $25,000 Toward its program on international security policy

University of Georgia, Athens, GA
10 month grant of $47,200 Toward commemorating the contributions of the Center for International Trade and Security to nuclear nonproliferation

University of Oxford, Oxford, United Kingdom
12 month grant of $25,000 Toward a research program on exit strategies and peace consolidation

Urban Libraries Council, Chicago, IL
5 month grant of $20,000 Toward a project to sponsor library participants from Africa to join the European Library Study Tour

Washington Cathedral, Washington, DC
11 month grant of $50,000 For a meeting to facilitate inter-religious understanding and reconciliation

Women Make Movies Inc., New York, NY
12 month grant of $25,000 Toward a documentary on education in South Africa

Woodrow Wilson International Center for Scholars, Washington, DC
12 month grant of $50,000 Toward support
National Program

Recognizing that America has entered a period of extreme social change, the National Program aims to build better pathways to democracy by means of: increased educational opportunity to prepare students of all backgrounds for economic self-sufficiency; improved institutions of learning that keep pace with labor market shifts; increased civic participation and immigrant integration.

Cross-Cutting

**Be The Change, Inc., Cambridge, MA**
Toward a summit exploring policy and civic engagement challenges of the 21st century. 12 Months, $500,000.

**Center for Public Integrity, Washington, DC**
Final grant toward support of its domestic program. 24 Months, $507,400.

**Citizens for Responsibility and Ethics in Washington Inc., Washington, DC**
Toward support. 24 Months, $150,000.

**Council on Foundations, Inc., Arlington, VA**
Toward 2007 and 2008 membership support. 24 Months, $110,000.

**Editorial Projects In Education, Inc., Bethesda, MD**
Toward coverage of district-level reform. 24 Months, $500,000.

**Education Writers Association, Washington, DC**
Toward informing and training reporters to promote coverage of urban district reform. 24 Months, $166,900.

**Focus Project, Inc., Washington, DC**
Toward promoting transparency in government. 12 Months, $150,000.

**International Institute for Educational Planning, Paris, France**
Toward membership support for the Association for the Development of Education in Africa (ADEA). 24 Months, $100,000.

**Public Interest Projects, New York, NY**
Toward a funder collaborative promoting an examination of affirmative action policies. 24 Months, $200,000.

**Public Interest Projects, New York, NY**
As a final grant toward support of the Funders’ Committee for Civic Participation. 24 Months, $100,000.

**Sutton Trust, London, United Kingdom**
Toward a summit on social mobility. 12 Months, $206,500.
Democracy and Immigrant Civic Integration

American Civil Liberties Union Foundation, Inc., New York, NY
Toward support of its immigrants’ rights project. 24 Months, $250,000.

American Immigration Law Foundation, Washington, DC
Toward support of its immigration policy center. 24 Months, $250,000.

American Society for Muslim Advancement, New York, NY
Toward capacity building and media outreach and trainings. 24 Months, $300,000.

Arab Community Center for Economic and Social Services, Dearborn, MI
Toward support of the National Network for Arab American Communities. 36 Months, $750,000.

Center for Applied Linguistics, Washington, DC
For exemplary programs for newcomer English-language learners at the secondary level. 24 Months, $389,600.

City College of New York, New York, NY
Toward support of the Colin Powell Center for Policy Studies. 12 Months, $200,000.

Fiscal Policy Institute Inc., Albany, NY
Toward research on the impact of immigrants on the New York economy. 24 Months, $200,000.

Police Executive Research Forum, Washington, DC
For case studies, public education, and outreach about the impact of immigrant policy on law enforcement at the local level. 18 Months, $350,000.

Public Agenda Foundation, Inc., New York, NY
For public opinion research and dissemination on immigrant attitudes toward civic participation. 12 Months, $549,900.

Public Interest Projects, New York, NY
Toward a funder collaborative on immigrant civic integration. 24 Months, $3,000,000.

Public Interest Projects, New York, NY
Toward establishment of America’s Voice Education Fund. 24 Months, $6,500,000.

Puerto Rican Legal Defense and Education Fund, Inc., New York, NY
Toward promoting immigrant legal rights at the local level. 24 Months, $250,000.

Reform Institute Inc., Alexandria, VA
Toward its immigration reform program. 24 Months, $200,000.

Taxpayers for Common Sense, Washington, DC
Toward its border management project. 24 Months, $150,000.

Tides Center, San Francisco, CA
Toward an immigrant civic integration initiative. 24 Months, $500,000.
United States Hispanic Leadership Institute, Inc., Chicago, IL
Toward support. 24 Months, $200,000.

The Urban Institute, Washington, DC
Toward documenting and analyzing the impact of worksite and other immigration enforcement operations on children. 19 Months, $200,000.

Western States Center, Inc., Portland, OR
Toward building civic capacity among new immigrant communities in the Northwest region. 24 Months, $250,000.

Democracy and Urban Education

Carnegie Corporation of New York, New York, NY
For support of the Carnegie Advisory Council on Advancing Adolescent Literacy. 12 Months, $365,000.

Greater Washington Educational Telecommunications Association, Inc., Arlington, VA
Toward a comprehensive adolescent literacy website. 12 Months, $270,000.

University of California, Los Angeles, Los Angeles, CA
Toward preparing secondary immigrant English learners for high school graduation and college. 36 Months, $392,100.

University of Wisconsin, Madison, Madison, WI
Toward a project on the formative assessment of academic language and literacy for English language learners in secondary schools. 36 Months, $1,605,600.

Urban Education/Higher Education

Academy for Educational Development, Inc., Washington, DC
For technical assistance associated with the “Teachers for a New Era” initiative. 24 Months, $3,728,700.

Achievement First, Brooklyn, NY
For the expansion of the Interim Assessment Platform and capturing of best practices to improve instructional practice and student achievement. 36 Months, $1,664,600.

American Museum of Natural History, New York, NY
For the development and piloting of a new partnership design to merge the assets of science institutions and urban schools to improve student achievement. 12 Months, $1,000,000.

America’s Promise: The Alliance For Youth, Alexandria, VA
Toward support for a dropout prevention campaign. 12 Months, $100,000.

The Aspen Institute, Inc., Washington, DC
Toward the Congressional Program on Education. 12 Months, $500,000.
The Aspen Institute, Inc., Washington, DC
Toward a nonpartisan commission on the Elementary and Secondary Education Act, called No Child Left Behind. 24 Months, $600,000.

Association of American Colleges and Universities, Washington, DC
Toward a project to re-design general education in public higher education systems. 24 Months, $560,000.

Bay Area Coalition for Equitable Schools, Oakland, CA
Toward the creation of a data-based professional development network. 36 Months, $1,600,700.

Brandeis University, Waltham, MA
Toward a program to recruit, train and mentor urban students studying science in college. 36 Months, $615,600.

Carnegie Foundation for the Advancement of Teaching, Stanford, CA
Toward a study on the integration of liberal arts education into business and other professional education. 36 Months, $150,000.

Center on Education Policy, Washington, DC
Toward monitoring the implementation of the No Child Left Behind Act at the state and district level. 9 Months, $350,000.

Commonwealth Corporation, Northampton, MA
Toward improved data management and assessment systems, principal leadership development and expansion of the Diploma Plus network. 36 Months, $1,977,400.

District of Columbia College Access Program, Washington, DC
Toward increasing its college scholarship funds for students in the DC area. 36 Months, $2,000,000.

Educational Policy Improvement Center, Eugene, OR
For a college-readiness diagnostic assessment system. 48 Months, $2,000,000.

Education Sector Inc., Washington, DC
Toward support. 12 Months, $500,000.

James B. Hunt, Jr. Institute for Educational Leadership and Policy Foundation, Inc., Chapel Hill, NC
Toward activities to promote common education standards. 6 Months, $200,000.

MDRC, New York, NY
For dissemination of education research. 36 Months, $700,000.

National Articulation and Transfer Network, Washington, DC
Toward capacity building. 24 Months, $500,000.

National Governors’ Association Center for Best Practices, Washington, DC
Toward supporting states in developing policy and strategies for innovative teacher compensation models to increase teacher effectiveness and student outcomes. 19 Months, $300,000.
New Leaders, New York, NY

Toward a reform strategy to increase principal effectiveness and student achievement in urban secondary schools. 36 Months, $2,526,700.

Renaissance Schools Fund, Chicago, IL

For capacity building for the network of new small high schools with promising models in Chicago. 18 Months, $299,100.

Strategic Education Research Partnership Institute, Washington, DC

For building SERP’s research and development capacity in urban districts. 24 Months, $1,000,000.

Teach For America, Inc., New York, NY

Toward expanding a pilot implementation of interim assessments to drive student achievement, teacher accountability, and program improvement. 24 Months, $2,000,000.

Uncommon Schools, New York, NY

Toward identifying, recording and implementing instructional best practices to improve student achievement and school system performance. 12 Months, $500,000.

University of Montana Foundation, Missoula, MT

For development of an evidence-based teacher training program. 24 Months, $169,900.

University of Texas at Austin, Austin, TX

Toward development and expansion of math networks and adolescent literacy networks. 33 Months, $2,592,100.

University of Wisconsin, Madison, Madison, WI

For accelerating strategic management of human capital in urban districts nationally for improved student achievement. 24 Months, $2,000,000.

Higher Education/Teacher Education

New Teacher Project, Inc., Brooklyn, NY

Toward support. 24 Months, $2,000,000.

University of California, Santa Cruz, Santa Cruz, CA

For developing an observational protocol to measure teacher effectiveness. 36 Months, $517,000.

Voting Reform and Education

Advancement Project, Washington, DC

As a final grant toward its election administration and voting rights program. 24 Months, $300,000.

Center for Civic Policy, Albuquerque, NM

Toward evaluating state civic integration models to improve nonpartisan voter engagement. 24 Months, $200,000.

Center for Community Change, Washington, DC

Toward its community voting project. 12 Months, $500,000.
Center for Governmental Studies, Inc., 
Los Angeles, CA
Final grant toward support of its California Governance Reform Project. 
24 Months, $500,000.

Center for National Independence in Politics (Project Vote Smart), 
Philipsburg, MT
Toward a nonpartisan voter education outreach campaign related to 2008 elections. 
12 Months, $150,000.

Common Cause Education Fund, 
Washington, DC
As a final grant toward support. 
24 Months, $400,000.

League of Women Voters Education Fund, 
Washington, DC
Toward a nonpartisan web site that provides comprehensive information on elections and the voting process. 
12 Months, $350,000.

Northeast Action, Inc., Boston, MA
As a final grant toward support. 
12 Months, $100,000.

Rock The Vote, Washington, DC
Toward support. 24 Months, $500,000.

William J. Brennan, Jr., Center for Justice, Inc., New York, NY
Toward support of its democracy program. 
24 Months, $900,000.

Carnegie Scholars Program

A program for U.S. scholars to study Islam in the world.

Hussein Agrama
University of Chicago
24 month grant of $100,000 for a research project titled "State Power and Islamic Authority: A Comparative Ethnography of the Fatwa"

Hisham Aidi
Columbia University
18 month grant of $98,200 for a research project titled, "Identity, Inclusion and Muslim Youth"

Anna Bigelow
North Carolina State University
16 month grant of $100,000 for a research project titled, "Holy Ground: Strategies of Sharing Islamic Sacred Spaces"

Laurie A. Brand
University of Southern California
16 month grant of $98,500 for a research project titled “Islam vs. Nationalism in Arab State Post-Independence Narratives”

Kanchan Chandra
New York University
24 month grant of $84,900 for a research project titled, "Islam and Democracy: The Effect of Institutions"
Nora Ann Colton
*Drew University*
2.4 month grant of $100,000 for a research project titled, “The Migration of Islamist Militancy to Urban Poverty Belts”

Edward E. Curtis, IV
*Indiana University-Purdue University*
12 month grant of $97,200 for a research project titled, “The Transnational History of African American Islam”

Leila Fawaz
*Tufts University*
24 month grant of $100,000 for a research project titled, “The Experience of War: Muslims in the Middle East and South Asia, 1914-1920”

Michael Gasper
*Yale University*
24 month grant of $100,000 for a research project titled “Re-Thinking Secularism and Sectarianism in the Lebanese Civil War (1975-1990)”

Susannah Heschel
*Dartmouth College*
24 month grant of $100,000 for a research project titled “The Monotheistic Triangle: Judaism and Islam in the Modern Christian World”

Bruce B. Lawrence
*Duke University*
24 month grant of $100,000 for a research project titled, “Christian and Muslim minorities as secular citizens in Africa and Asia”

Miriam R. Lowi
*The College of New Jersey*
24 month grant of $99,400 for a research project titled, “Islam and Oil: The Economy of Meaning”

Susan Moeller
*University of Maryland*
24 month grant of $100,000 for a research project titled, “Framing Islam: How Media Cover Muslims & Terrorism—and Why That Matters”

Tahera Qutbuddin
*University of Chicago*
14 month grant of $100,000 for a research project titled, “Classical Arabic Oratory: The Politics and Rhetoric of Public Address in the Islamic World”

Sadiq Reza
*New York Law School*
21 month grant of $99,600 for a research project titled “Due Process in Islamic Criminal Law”

Amr Shalakany
*The American University in Cairo*
24 month grant of $95,500 for a research project titled, “The Redefinition of Shari’a in Modern Egyptian Legal Thought:1798-Present”

Paul A. Silverstein
*Reed College*
24 month grant of $95,752 for a research project titled, “The Ethnic Politics of Muslim Secularism: North Africa at the Crossroads”
Monica Toft  
*Harvard University*

24 month grant of $100,000 for a research project titled, "Religion, Islam and Civil Wars"

Muhammad S. Umar  
*Northwestern University*

12 month grant of $100,000 for a research project titled, "Pragmatism and Pluralism in the Traditional Islamic Thought of al-Shaykh Ibrahim Saleh of Nigeria"

Ashutosh Varshney  
*University of Michigan*

24 month grant of $100,000 for a research project titled, "Ethnocommunal Conflict, Civil Society and the State"

**Discretionary**

**ADC Research Institute, Washington, DC**

3 month grant of $50,000 Toward dissemination of a publication that documents civil rights and civil liberties violations against Muslim Americans

**Alliance for Children and Families, Inc., Milwaukee, WI**

12 month grant of $25,000 Toward support

**American Enterprise Institute for Public Policy Research, Washington, DC**

6 month grant of $20,000 For its project on the governing styles of the presidential nominees

**American Museum of Natural History, New York, NY**

6 month grant of $50,000 Toward a conference on science education

**American Prospect, Inc., Boston, MA**

12 month grant of $25,000 Toward a special report on comprehensive democracy initiatives

**American University, Washington, DC**

12 month grant of $25,000 Toward convenings to consider changes in the Presidential primary schedule for future elections

**Asian American Legal Defense And Education Fund, New York, NY**

12 month grant of $50,000 Toward encouraging voter participation among Asian Americans

**The Aspen Institute, Inc., Washington, DC**

4 month grant of $50,000 Toward a national education summit to renew and mobilize commitment to data-driven education reform

**Arabella Legacy Fund, Washington, DC**

12 month grant of $50,000 Toward activities to strengthen and educate the public about Muslim American philanthropy

**Asian Americans/Pacific Islanders in Philanthropy, San Francisco, CA**

10 month grant of $50,000 Toward support of the Fair Elections Legal Network project

**Asian Pacific American Legal Center of Southern California, Inc., Los Angeles, CA**

5 month grant of $50,000 Toward a citizenship video
Association of Governing Boards of Universities and Colleges, Washington, DC
12 month grant of $50,000 Toward a symposium to develop policy recommendations on the national purpose of American higher education

The Brookings Institution, Washington, DC
24 month grant of $50,000 Toward research and public education on the performance of Congress

California State University, Long Beach, CA
12 month grant of $50,000 For supplemental funding toward research examining the relationship between measures of preservice teacher preparation and student achievement gains

Cato Institute, Washington, DC
7 month grant of $25,000 Toward promoting a book on U.S. immigration policy

Center for Community Change, Washington, DC
12 month grant of $25,000 Toward meetings to build the capacity of African immigrant-serving organizations

Center for Responsive Politics, Washington, DC
5 month grant of $50,000 Toward a marketing and fundraising plan

Columbia University, New York, NY
12 month grant of $50,000 Toward the 2008 African American policy and politics survey

Cornell University, Ithaca, NY
12 month grant of $50,000 Toward research on the role of labor in immigrant integration

Demos: A Network for Ideas and Action, Ltd., New York, NY
12 month grant of $50,000 Toward a toolkit for nonprofit service groups to promote civic engagement

Downtown Community Television Center Inc., New York, NY
6 month grant of $50,000 Toward an on-line video series on immigrant policy

Equal Justice Society, San Francisco, CA
12 month grant of $50,000 Toward a conference to foster multi-racial alliances around civil rights and immigrant rights issues

Fairfield University, Fairfield, CT
12 month grant of $49,200 Toward a project to develop a common language among religious traditions to advance the national debate on immigration reform

FairVote, Takoma Park, MD
12 month grant of $50,000 Toward a pilot study on systemic voter registration and education methods in high schools, community colleges, and universities

Fayetteville State University, Fayetteville, NC
12 month grant of $48,300 Toward a pilot faculty development program to improve undergraduate teaching and learning

Fordham University, New York, NY
24 month grant of $50,000 Toward a study of African immigrants in the Bronx
Fordham University, New York, NY
12 month grant of $50,000 Toward a collaborative research project with the Coalition for Asian American Children and Families (CACF) to document academic performance within the Asian Pacific American student population of New York City Public Schools

Foundation Center, New York, NY
12 month grant of $40,000 Toward 2008 membership support

Friends of Girls Preparatory Charter School of New York, Inc., New York, NY
10 month grant of $50,000 Toward a conference on the impact of single-sex public schools in preparing students for high school and college

Fund for Independence in Journalism, Washington, DC
12 month grant of $50,000 Toward support

Grantmakers Concerned with Immigrants and Refugees, Sebastopol, CA
12 month grant of $5,000 Toward 2008 membership support

Grantmakers for Education, Portland, OR
12 month grant of $3,000 Toward 2008 membership support

Grants Managers Network, Washington, DC
12 month grant of $3,000 Toward 2007 membership support

Grants Managers Network, Washington, DC
12 month grant of $4,000 Toward 2008 membership support

Hispanics In Philanthropy, San Francisco, CA
12 month grant of $3,000 Toward 2008 membership support

Independent Media Institute, San Francisco, CA
12 month grant of $50,000 For its internet-based public education efforts on immigration issues

Independent Sector, Washington, DC
12 month grant of $17,500 Toward 2008 membership support

Jewish Funds for Justice, New York, NY
12 month grant of $2,500 Toward membership support for the Social Justice Infrastructure Funders affinity group

League of Conservation Voters Education Fund, Washington, DC
12 month grant of $50,000 Toward a project to test nonpartisan vote-by-mail and early voting methods to increase participation of young voters in the 2008 elections

League of Young Voters Education Fund, Brooklyn, NY
12 month grant of $50,000 For an experiment on text messages and youth voting

Massachusetts Institute of Technology, Cambridge, MA
3 month grant of $25,000 For a conference on the U.S. Electoral College and its impact on Presidential elections

Media Matters for America, Washington, DC
6 month grant of $50,000 Toward its analysis of the media coverage on immigrant integration issues
National Academy of Sciences, Washington, DC
12 month grant of $50,000 Toward a workshop on tracking student and school progress with test-based accountability systems

National Center on Education and the Economy, Washington, DC
5 month grant of $50,000 Toward support of the Multiple Education Pathways Learning Exchange

National Civic League of Colorado, Inc., Denver, CO
12 month grant of $25,000 Toward a special issue of the National Civic Review devoted to the relationship between diversity, social capital, and immigration

National Committee for Responsive Philanthropy, Washington, DC
12 month grant of $25,000 Toward 2008 membership support

Neighborhood Funders Group, Washington, DC
12 month grant of $1,600 Toward 2006 membership support

Neighborhood Funders Group, Washington, DC
12 month grant of $1,600 Toward 2008 membership support

New Leaders, New York, NY
4 month grant of $50,000 Toward the development of a learning plan to increase principal effectiveness and student achievement in secondary schools

The New School, New York, NY
12 month grant of $50,000 Toward a conference on the effects of globalization, international collaboration, and technology on higher education

The New School, New York, NY
12 month grant of $50,000 Toward its project on ethnic media coverage of immigrants and their views on issues in the 2008 elections

New York Regional Association of Grantmakers, Inc., New York, NY
12 month grant of $24,000 Toward 2008 membership support

Nonprofit Coordinating Committee of New York, Inc., New York, NY
12 month grant of $2,500 Toward 2008 membership support

Overseas Vote Foundation, Arlington, VA
12 month grant of $25,000 Toward support

Pacific Council on International Policy, Los Angeles, CA
12 month grant of $50,000 Toward a binational task force to make policy recommendations on cross-border issues

Philanthropic Research, Inc., Williamsburg, VA
12 month grant of $25,000 Toward 2008 membership support for GuideStar

Philanthropy Roundtable, Washington, DC
12 month grant of $10,000 Toward 2008 membership support
Ploughshares Fund, San Francisco, CA
12 month grant of $25,000 Toward 2008 membership support for the Peace and Security Funders Group

Political Research Associates, Somerville, MA
12 month grant of $50,000 Toward a project on defending civil liberties

Prichard Committee for Academic Excellence, Lexington, KY
11 month grant of $48,800 Toward improving teacher quality in Kentucky

Progressive States Network, New York, NY
12 month grant of $50,000 Toward improving the quality and breadth of immigration-related policy at the state level

Public Agenda Foundation, Inc., New York, NY
12 month grant of $50,000 Toward an online election guide

Public Interest Projects, New York, NY
12 month grant of $5,000 2007 membership support toward its Funders’ Committee for Civic Participation

Public Interest Projects, New York, NY
12 month grant of $5,000 2008 membership support toward its Funders’ Committee for Civic Participation

Purdue University, Lafayette, IN
12 month grant of $50,000 Toward survey research on civic attitudes of Mexican Americans

RAND Corporation, Santa Monica, CA
6 month grant of $50,000 For research planning and data analysis assistance to the Ohio Teacher Quality Partnership

The Research Foundation of State University of New York, Albany, NY
14 month grant of $50,000 Toward the New York State Teacher Quality Research Center

Rutgers, The State University of New Jersey, New Brunswick, NJ
13 month grant of $50,000 Toward its project on security, civil liberties, and immigrant policy

Southern Regional Council, Inc., Atlanta, GA
12 month grant of $50,000 Toward a special edition of its Southern States Legislative and Policy Review on economic, social, and political issues impacting Latinos and African Americans in the region

Sponsors for Educational Opportunity, Inc., New York, NY
12 month grant of $10,000 Toward 2007 membership support

Stanford University, Stanford, CA
8 month grant of $49,800 For an English-language learner online video resource

Tanana Chiefs Conference, Fairbanks, AK
12 month grant of $50,000 Toward Native American voter engagement, including youth
<table>
<thead>
<tr>
<th>Institution</th>
<th>Location</th>
<th>Grant Duration</th>
<th>Grant Amount</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tides Center, San Francisco, CA</td>
<td></td>
<td>12 month</td>
<td>$25,000</td>
<td>For Africa Grantmakers Affinity Group 2008 membership dues</td>
</tr>
<tr>
<td>Tides Foundation, San Francisco, CA</td>
<td></td>
<td>12 month</td>
<td>$50,000</td>
<td>Toward a fund to support coordinated efforts to protect voters’ rights</td>
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<tr>
<td>Tides Foundation, San Francisco, CA</td>
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<td>12 month</td>
<td>$5,000</td>
<td>Toward its Technology Affinity Group project</td>
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<tr>
<td>University of California, Berkeley, Berkeley, CA</td>
<td></td>
<td>12 month</td>
<td>$50,000</td>
<td>For a multi-ethnic, multi-site study of Asian American civic and political engagement</td>
</tr>
<tr>
<td>University of Chicago, Chicago, IL</td>
<td></td>
<td>4 month</td>
<td>$29,100</td>
<td>For an analysis to explore the development of a series of longitudinal studies examining reading development during the middle-grade years</td>
</tr>
<tr>
<td>University of Chicago, Chicago, IL</td>
<td></td>
<td>12 month</td>
<td>$50,000</td>
<td>For developing a plan to support the design and development of the University of Chicago, Urban Education Institute</td>
</tr>
<tr>
<td>University of Massachusetts, Boston, Boston, MA</td>
<td></td>
<td>6 month</td>
<td>$50,000</td>
<td>For a meeting to consider strategies for improving pathways to students’ success in college</td>
</tr>
<tr>
<td>University of Michigan, Ann Arbor, MI</td>
<td></td>
<td>12 month</td>
<td>$50,000</td>
<td>Toward its 2008 National politics study</td>
</tr>
<tr>
<td>University of Minnesota, St. Paul, MN</td>
<td></td>
<td>12 month</td>
<td>$40,000</td>
<td>Toward a meeting to consider strategies for improving pathways to students’ success in college</td>
</tr>
<tr>
<td>University of Miami, Coral Gables, FL</td>
<td></td>
<td>12 month</td>
<td>$50,000</td>
<td>For research and curriculum development to raise English-language learner (ELL) achievement levels</td>
</tr>
<tr>
<td>University of Southern California, Los Angeles, CA</td>
<td></td>
<td>13 month</td>
<td>$50,000</td>
<td>Toward a workshop on American Muslim civic engagement and leadership</td>
</tr>
<tr>
<td>University of Wisconsin, Madison, Madison, WI</td>
<td></td>
<td>11 month</td>
<td>$50,000</td>
<td>Toward a study on factors influencing civic engagement in high schools</td>
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<tr>
<td>University of Wisconsin, Madison, Madison, WI</td>
<td></td>
<td>3 month</td>
<td>$50,000</td>
<td>For development of a plan for accelerating resources management in urban districts nationally for improved student achievement</td>
</tr>
<tr>
<td>University of Wisconsin, Madison, Madison, WI</td>
<td></td>
<td>8 month</td>
<td>$50,000</td>
<td>Toward an education and technical assistance initiative for state executives involved in voting and elections</td>
</tr>
</tbody>
</table>
A crucial component of Andrew Carnegie’s mission for the foundation, the diffusion of knowledge is central to the Dissemination Program, which focuses on increasing the impact of grantmaking with communication training and support of grantees as well as application of modern media tools to the advancement of Corporation sponsored scholarship and research.

Cross-Cutting Initiatives

**American University in Cairo, New York, NY**

For a journalism summer training program on the Middle East for students in schools supported by the Carnegie/Knight Initiative on the Future of Journalism Education. 24 Months, $199,800.

**Center for Independent Media, Washington, DC**

For expanding its coverage of immigration issues. 24 Months, $100,000.

**Greater Washington Educational Telecommunications Association, Inc., Arlington, VA**

Toward the foreign news reporting of The NewsHour. 36 Months, $500,000.

**International Center for Journalists Inc., Washington, DC**

For a journalism program linking reporters in the Middle East with American reporters for better understanding of Islamic issues from both perspectives. 18 Months, $228,200.

**National Public Radio, Inc., Washington, DC**

Toward the in-depth coverage of the role of Islam in the world today. 24 Months, $400,000.

**The New Press Inc., New York, NY**

Toward support of three books that explore the important nexus of educational and economic opportunity, with special focus on the immigrant experience. 24 Months, $130,000.

**Pundit Productions Inc., Washington, DC**

Toward deepening and expanding its investigative and analytical reporting on the immigration debate and election issues. 24 Months, $200,000.

Dissemination

**Boston Critic Inc., Somerville, MA**

For features and essays on areas of international and national concern. 24 Months, $150,000.

**The Brookings Institution, Washington, DC**

Toward engaging presidential candidates and the public in substantive foreign policy debates. 11 Months, $125,000.

**Carnegie Corporation of New York, New York, NY**

For program dissemination of the Corporation’s work. 12 Months, $2,000,000.
Journalism Initiative

Arizona State University, Tempe, AZ
Toward expanding the News21 network of universities providing innovative, hands-on journalism education. 36 Months, $2,625,000.

Arizona State University Foundation, Tempe, AZ
Toward curriculum enrichment. 24 Months, $250,000.

Columbia University, New York, NY
Toward curriculum enrichment. 36 Months, $375,000.

Harvard University, Cambridge, MA
For research and leadership of Carnegie Knight Task Force on Journalism. 36 Months, $450,000.

Howard University, Washington, DC
For the development of a journalism graduate studies program. 12 Months, $99,600.

Northwestern University, Evanston, IL
Toward curriculum enrichment. 36 Months, $375,000.

University of California, Berkeley, Berkeley, CA
Toward curriculum enrichment. 36 Months, $375,000.

University of Nebraska, Lincoln, Lincoln, NE
Toward curriculum enrichment. 24 Months, $250,000.

University of North Carolina at Chapel Hill, Chapel Hill, NC
Toward curriculum enrichment. 24 Months, $250,000.

University of Southern California, Los Angeles, CA
Toward curriculum enrichment. 36 Months, $375,000.

ABC News Summer Institute
3 month grant of $7,500 each to the following participants as Carnegie Fellows in the 2008 ABC Summer Institute:
Megan Chuchmach, Graduate School of Journalism, Columbia University
Kyle Gassiott, University of Iowa School of Journalism
Brooks Jarosz, University of Ohio School of Journalism
Matthew Zimmerman, University of Missouri School of Journalism

Discretionary

Arab Community Center for Economic and Social Services, Dearborn, MI
12 month grant of $25,000 Toward support

The Brookings Institution, Washington, DC
12 month grant of $24,900 Toward support of an online community for U.S.-Muslim dialogue

The Center for Independent Documentary, Inc., Sharon, MA
12 month grant of $25,000 Toward a documentary on the life and work of anthropologist Melville J. Herskovits
Community Renewal Society, Chicago, IL
12 month grant of $50,000 Toward coverage by the Chicago Reporter of immigrant civic engagement issues

Duke University, Durham, NC
24 month grant of $25,000 Toward a project on advancing and diffusing knowledge on Muslim Americans

Education Writers Association, Washington, DC
20 month grant of $15,000 Toward a series of briefings on education issues with the 2008 presidential candidates

Fund for the City of New York, Inc., New York, NY
12 month grant of $48,000 For coverage of women and the rule of law in Africa, and of women in Islam in the United States and across the world

Graduate Theological Union, Berkeley, CA
12 month grant of $25,000 For a two-day workshop focusing on Islamic communications capacity building

Harvard University, Cambridge, MA
12 month grant of $50,000 Toward the establishment of a program that recognizes journalistic independence and honors the life of I.F. Stone

Internews Network, Arcata, CA
8 month grant of $49,300 For supporting journalists on the Pakistan-Afghanistan border

Johns Hopkins University, Baltimore, MD
12 month grant of $50,000 Toward intensive training of U.S. news editors on issues facing North and South Korea

Johns Hopkins University, Baltimore, MD
12 month grant of $50,000 Toward intensive training of U.S. news editors on issues facing Turkey, including the role of Islam in contemporary Turkey

Latino Economic Development Corporation of Washington, DC, Washington, DC
9 month grant of $10,000 For a series of media and communications training workshops for leaders involved in immigration issues

Loyola University New Orleans, New Orleans, LA
12 month grant of $25,000 For a conference on migration and integration of immigrants with a special focus on migration issues facing the Gulf South since Hurricane Katrina

Massachusetts Immigrant & Refugee Advocacy Coalition, Boston, MA
12 month grant of $50,000 Toward a project that will strengthen a local, regional and national campaign to build a pro-immigrant web 2.0

Nueva Esperanza, Philadelphia, PA
12 month grant of $25,000 Toward mobilizing Latino-led churches in promoting civic engagement of immigrants
Religion Newswriters Foundation, Westerville, OH

12 month grant of $50,000 Toward a series of Religion Link news resource editions for journalists on topics related to Islam

Rhode Island Public Radio, Providence, RI

12 month grant of $25,000 Toward a series of news stories on how the immigrant population impacts life in Rhode Island

Visions of a Better World Foundation, Sudbury, MA

12 month grant of $22,400 Toward travel for participants in an international conference honoring journalists who have created outstanding media work supporting positive social change.

Voices of September 11th, New Canaan, CT

12 month grant of $25,000 Toward support
21st Century Fund/Hurricane Katrina Relief

Recovery School District, New Orleans, LA

12 month grant of $275,000 Toward the High School Redesign Project in New Orleans
American Bar Association Fund for Justice and Education, Chicago, IL
Toward a convening on international rule of law. 12 Months, $100,000.

The Aspen Institute, Inc., Washington, DC
Toward ongoing public education around the public discourse and implementation of the recommendations of the 9/11 Commission. 24 Months, $250,000.

Carnegie Council for Ethics in International Affairs, New York, NY
Toward developing the Carnegie Ethics Studio project. 24 Months, $500,700.

Coalition for DC Representation Education Fund, Washington, DC
Toward support. 24 Months, $75,000.

Fisk University, Nashville, TN
For institutional capacity-building, including faculty support. 24 Months, $500,000.

Global Center, 220 Hafnarfjördur, Iceland
One-time grant toward research, analysis and training on water-related security and humanitarian challenges to South Asia posed by melting Himalaya glaciers. 24 Months, $500,000

Institute on the Holocaust and Genocide, Jerusalem, Israel
Toward a web site designed to focus and track responses on genocide in the world. 36 Months, $300,000.

International Rescue Committee, Inc., New York, NY
Toward support of human rights programming. 24 Months, $250,000.

Lincoln Center for the Performing Arts, Inc., New York, NY
Toward support of its educational programs. 24 Months, $250,000.

Metropolitan Opera Association, Inc., New York, NY
Toward a model program providing opera in the schools. 12 Months, $125,000.

National Center on Addiction and Substance Abuse at Columbia University, New York, NY
Toward a national assessment of substance abuse and dependence in American high schools. 12 Months, $150,000.

National Urban League, Inc., New York, NY
Toward production of educational materials for a documentary on Whitney Young. 12 Months, $100,000.

Discretionary

Arizona State University, Tempe, AZ
12 month grant of $50,000 Toward a project to develop an online, interactive civics education curriculum for middle school students
Brooklyn Academy of Music, Inc., Brooklyn, NY
12 month grant of $25,000 Toward an arts festival and conference on promoting dialogue between Muslim and Western societies

Brown University, Providence, RI
12 month grant of $25,000 For a project on the cultural impact of migration

Central European University, Budapest, Hungary
12 month grant of $50,000 Toward a conference on Eastern Christianity

Claremont Graduate University, Claremont, CA
12 month grant of $50,000 Toward its efforts to narrow the educational achievement gap

Columbia University, New York, NY
36 month grant of $14,600 For the preservation and improved accessibility to the papers of David A. Hamburg

Henry L. Stimson Center, Washington, DC
3 month grant of $5,000 Toward its project on the rule of law for the oceans

International Longevity Center-USA, Ltd., New York, NY
12 month grant of $25,000 Toward support

Near East Foundation, New York, NY
12 month grant of $50,000 Toward institutional strengthening

The New Press Inc., New York, NY
7 month grant of $30,000 For the planning phase of a publishing program on Islam/Muslim studies

Rabbi Marc H. Tanenbaum Foundation, Inc., New York, NY
5 month grant of $25,000 Toward a retreat on the role of religious peacemakers in conflict resolution

Society for the Preservation of Physician Assistant History, Inc., Alexandria, VA
8 month grant of $5,000 A one-time only grant toward the preservation of documents related to Dr. Eugene Stead’s approaches to training physician assistants

Teachers College, Columbia University, New York, NY
6 month grant of $50,000 Toward an online digital archive of The Open Mind, a long-running television interview broadcast

Toynbee Prize Foundation, Inc., Newton Center, MA
12 month grant of $25,000 Toward a conference on global energy transitions

University of Chicago, Chicago, IL
24 month grant of $50,000 Toward research on philanthropy and educational reform in Chicago

University of Michigan, Ann Arbor, MI
5 month grant of $25,000 Toward the purpose of exploring collaborations with education partners in South Africa and Ghana
Special Initiatives

American Library Association,
Washington, DC

Toward the creation of the annual Carnegie New York Times librarian awards program honoring exemplary performance by public and academic librarians. 58 Months, $489,200.
Leadership Initiative

Syracuse University, Syracuse, NY

12 month grant of $500,000 Academic Leadership Award in recognition of Syracuse University Chancellor and President Nancy Cantor’s outstanding academic and institutional leadership

University of California, Berkeley, Berkeley, CA

12 month grant of $500,000 Academic Leadership Award in recognition of University of California, Berkeley Chancellor Robert J. Birgeneau’s outstanding academic and institutional leadership
 Anonymous $30 Million in Grants to Cultural and Social Service Institutions in New York City*

### Arts and Cultural Organizations

<table>
<thead>
<tr>
<th>Organization</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>52nd Street Project, Inc.</td>
<td>$75,000</td>
</tr>
<tr>
<td>651 Arts</td>
<td>$25,000</td>
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<tr>
<td>Aaron Davis Hall, Inc.</td>
<td>$100,000</td>
</tr>
<tr>
<td>Abingdon Theatre Company</td>
<td>$10,000</td>
</tr>
<tr>
<td>Academy of American Poets, Inc.</td>
<td>$10,000</td>
</tr>
<tr>
<td>AIA Center for Architecture</td>
<td>$10,000</td>
</tr>
<tr>
<td>Alley Pond Environmental Center, Inc.</td>
<td>$25,000</td>
</tr>
<tr>
<td>Alliance for the Arts, Inc.</td>
<td>$100,000</td>
</tr>
<tr>
<td>Alliance of Resident Theatres</td>
<td>$150,000</td>
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<tr>
<td>Alvin Ailey Dance Foundation</td>
<td>$100,000</td>
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<tr>
<td>AMAS Musical Theatre, Inc.</td>
<td>$10,000</td>
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<tr>
<td>American Ballroom Theater Company, Inc.</td>
<td>$75,000</td>
</tr>
<tr>
<td>American Folk Art Museum</td>
<td>$75,000</td>
</tr>
<tr>
<td>American Jewish Historical Society</td>
<td>$25,000</td>
</tr>
<tr>
<td>American Museum of the Moving Image</td>
<td>$125,000</td>
</tr>
<tr>
<td>American Music Center, Inc.</td>
<td>$100,000</td>
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<tr>
<td>American Place Theatre, Inc.</td>
<td>$10,000</td>
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<tr>
<td>American Symphony Orchestra League</td>
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<tr>
<td>Amigos del Museo del barrio</td>
<td>$125,000</td>
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<tr>
<td>Anthology Film Archives</td>
<td>$25,000</td>
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<tr>
<td>Apexart</td>
<td>$10,000</td>
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<tr>
<td>Apollo Theater Foundation, Inc.</td>
<td>$150,000</td>
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<tr>
<td>Art Education for the Blind Inc.</td>
<td>$10,000</td>
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<tr>
<td>Art in General, Inc.</td>
<td>$25,000</td>
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<tr>
<td>Art Students League of New York</td>
<td>$25,000</td>
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<tr>
<td>Arthur Aviles Typical Theatre, Inc.</td>
<td>$10,000</td>
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<tr>
<td>Artists Space, Inc.</td>
<td>$25,000</td>
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<tr>
<td>Arts Connection</td>
<td>$125,000</td>
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<tr>
<td>Asian American Arts Alliance</td>
<td>$25,000</td>
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<tr>
<td>Atlantic Theater Company</td>
<td>$75,000</td>
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<tr>
<td>Ballet Hispanico of New York</td>
<td>$100,000</td>
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<tr>
<td>Ballet Tech Foundation, Inc.</td>
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<tr>
<td>Bang On A Can</td>
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<tr>
<td>Bargemusic, Ltd.</td>
<td>$75,000</td>
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<tr>
<td>Baryshnikov Dance Foundation</td>
<td>$75,000</td>
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<tr>
<td>Batoto Yetu Inc.</td>
<td>$10,000</td>
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<tr>
<td>Bayside Historical Society</td>
<td>$10,000</td>
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<tr>
<td>Bill T. Jones/Arnie Zane Dance Company</td>
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<tr>
<td>Billie Holiday Theatre Incorporated</td>
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<tr>
<td>Bloomingdale School of Music Inc.</td>
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<td>Borough of Manhattan Community College Performing Arts Center, Inc.</td>
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<td>Bronx River Art Center, Inc.</td>
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Amounts shown represent the first installment of a 2 year commitment to each organization.

* These two-year grants are designed to help each of the awardees build their organizational capacity and achieve long-term development goals. More than $30 million is being awarded for this grant term. The second installments of the grants, also totaling $30 million, will be awarded in Spring 2009.
Brooklyn Children’s Museum, $150,000
Brooklyn Conservatory of Music, $50,000
Brooklyn Conservatory of Music, $150,000
Builders Association Inc., $10,000
Brooklyn Historical Society, $50,000
Brooklyn Information & Culture, Inc., $25,000
Brooklyn Museum of Art, $150,000
Brooklyn Philharmonic Symphony Orchestra, Inc., $100,000
Brooklyn Youth Chorus Academy, Inc., $50,000
Career Transition for Dancers, Inc., $10,000
Caribbean Cultural Center, $25,000
Center for Arts Education Inc., $25,000
Center for Book Arts, $10,000
Center for Jewish History, Inc., $25,000
Center for Traditional Music and Dance, Inc., $50,000
Chamber Music America, Inc., $50,000
Chashama, Inc., $10,000
Checkerboard Foundation, Inc., $10,000
Cherry Lane Theatre, $50,000
Children’s Art Carnival, $10,000
Children’s Museum of the Arts, Inc., $25,000
Children’s Museum of Manhattan, $75,000
Chinese American Arts Council Inc., $10,000
City center 55th street theater foundation, Inc., $125,000
City Lights Youth Theatre Inc., $50,000
City Lore, Inc., $50,000
City Parks Foundation, $100,000
CITYarts, Inc., $10,000
Classical stage company, $25,000
Classical Theatre of Harlem Inc., $25,000
Clubbed Thumb Inc., $10,000
College of Staten Island Center for the Performing Arts, $25,000
Colonial Farmhouse Restoration Society of Bellerose, Inc.
d/b/a Queens County Farm Museum, $25,000
Coney Island USA, $25,000
Cool Culture Inc., $10,000
Cooper Hewitt Museum, $50,000
Council on the Arts & Humanities for Staten Island, $100,000
Creative Time, Inc., $50,000
Culture Project, $25,000
Dance New Amsterdam, $50,000
Dance Theater Workshop, Inc., $125,000
Dance Theatre of Harlem, Inc., $100,000
Dance/NYC, $25,000
Dacewave, Inc., $25,000
Dancing In The Streets, Inc., $25,000
Danspace Project, Inc., $25,000
DIA Center for the Arts (DIA Art Foundation), $75,000
Dieu Donne Paper Mill Inc., $25,000
Disalced, Inc. (Mark Morris dance company) $125,000
Dixon Place, $25,000
Doing Art Together Inc., $25,000
Downtown Community Television Center Inc., $50,000
The Drama League, $25,000
The Drawing Center, Inc., $75,000
DreamYard Drama Project, Inc., $25,000
Elders Share the Arts, $25,000
Elizabeth Foundation for the Arts, $75,000
En Foco, Inc., $10,000
Ensemble Studio Theatre, Inc., $50,000
Epic Theatre Ensemble, $50,000
Ethel’s Foundation for the Arts, $10,000
Exit Art, $10,000
The Field, $10,000
Find Your Voice, Inc. d/b/a Star Fish Theatreworks, Inc., $25,000
Flamenco Latino, $10,000
Flea Theatre, $25,000
Flushing Council on Culture and the Arts, Inc., $100,000
Flux Factory Inc., $10,000
The Foundry theatre $10,000
Frank Silvera Writers Workshop Foundation, Inc., $10,000
Friends of Materials for the arts, $50,000
Ghetto Film School Inc., $50,000
H.T. Chen Dance Company, Inc., $50,000
Haelakala (the kitchen), $25,000
Hands On Sign Interpreted Performances, Inc., $25,000
Harlem Arts Alliance, $25,000
Harlem School of the Arts, $100,000
Harlem Textile Works Ltd., $25,000
Harvestworks, Inc., $10,000
Heart of Brooklyn Cultural Institutions, Inc., $25,000
HERE Arts Center, $50,000
High 5 Tickets to the Arts, Inc., $50,000
Highbridge Voices Corporation, $10,000
Historic House Trust of New York City, Inc., $100,000
Hospital Audiences, Inc., $100,000
Hostos Community for Arts and Culture, $50,000
Ice Theatre of New York, $25,000
Ifetayo Cultural Arts Facility, Inc., $25,000
International Arts Relations, Inc. (INTAR), $50,000
International Print Center New York, $25,000
Irish Repertory Theatre Company, Inc., $50,000
Irondale Productions, Inc., $10,000
Isamu Noguchi Foundation and Garden Museum, $100,000
Jacques Marchais Center of Tibetan Art, $25,000
Jamaica Center for Arts and Learning, Inc., $75,000
Jazz at Lincoln Center Inc., $150,000
Jazzmobile, Inc., $25,000
Jewish Children’s Museum, $50,000
John A. Noble Collection, $25,000
Jose Limon Dance Foundation, $50,000
Joyce Theater Foundation, Inc., $150,000
Kaufman Center, $25,000
Kentler International Drawing Space, $10,000
King Manor Association of Long Island, Inc., $10,000
La Mama Experimental Theatre Club, Inc., $75,000
Labyrinth Theater Company, $25,000
Lark Theatre Company Inc., $10,000
Lehman College Center for the Performing Arts, Inc., $75,000
Louis Armstrong House & Archives, $25,000
Lower East Side Printshop, Inc., $25,000
Lower East Side Tenement Museum, $50,000
Lower Manhattan Cultural Council, Inc., $100,000
Ma-Yi Filipino Theatre Ensemble Inc., $10,000
Mabou Mines Development Foundation, Inc., $25,000
Manhattan Class Company, Inc., $10,000
Manhattan School of Music, $100,000
Manhattan Theatre Club, Inc., $100,000
Mariachi Academy, $10,000
Marquis Studios Ltd., $10,000
Martha Graham Center of Contemporary Dance, Inc., $75,000
Meet the Composer, Inc., $25,000
Merce Cunningham Dance Company, $75,000
Midori Foundation, Inc., $25,000
Mind-Builders Creative Arts Co., Inc., $25,000
Mint Theater Company Inc., $25,000
Moving Image/Film forum, $50,000
Museum for African Art, $75,000
Museum of Arts and Design, $100,000
Museum of Chinese in the Americas, $100,000
Museum of Jewish Heritage—Living Memorial to the Holocaust, $100,000
Museum of the American Indian, $50,000
Museum of the City of New York, $125,000
Music Outreach—Learning Through Music, Inc., $75,000
Musica de Camara, $10,000
National Choral Council, Inc., $25,000
National Dance Institute, Inc., $75,000
Negro Ensemble Company, Inc., $10,000
New 42nd Street, Inc. / New Victory Theater, $125,000
New Dramatists, Inc., $25,000
New Federal Theatre, Inc., $25,000
New Museum of Contemporary Art, $150,000
New York Chinese Cultural Center, Inc., $25,000
New York Foundation for Architecture, Inc., $10,000
New York Foundation for the Arts, Inc., $100,000
New York Hall of Science, $100,000
New York Historical Society, $50,000
New York Shakespeare Festival (Public Theater), $100,000
New York Studio School of Drawing Painting & Sculpture, Inc., $25,000
New York Theatre Workshop, Inc., $25,000
New York Youth Symphony, Inc., $25,000
Nuyorican Poets Cafe, Inc., $25,000
NYC Performing Arts Spaces, d/b/a Exploring Metropolis, Inc., $10,000
Ontological-Hysteric Theater, Inc., $15,000
Opus 118 Music Center, $10,000
Orpheon, Inc./The Little Orchestra Society, $50,000
Orpheus Chamber Orchestra, Inc., $100,000
Our Time Theatre Company, $10,000
P.S.1 Contemporary Art Center, Inc., $100,000
Pan Asian Repertory Theatre, Inc., $50,000
Paper Bag Players, Inc., $50,000
Paul Taylor Dance Foundation, $75,000
Pearl Theatre Company, Inc., $25,000
Performance Space 122, Inc., $75,000
Pick-Up Performance Company, Inc., $10,000
Playwrights Horizons, Inc., $125,000
Poets & Writers, Inc., $100,000
Poets House, $50,000
Point community development corporation, $50,000
Pregones Touring Puerto Rican Theatre Collection, Inc., $75,000
Primary Stages Company Inc., $50,000
Public Art Fund Inc., $100,000
Publicolor, Inc., $75,000
Puerto Rican Traveling Theatre, Inc., $25,000
Pulse Ensemble Theatre Inc., $10,000
Queens Botanical Garden Society, Inc., $100,000
Queens College Foundation, Inc.—Colden center, $75,000
Queens Council on the Arts, Inc., $100,000
Queens Museum of Art, $125,000
Queens Symphony Orchestra, Inc., $75,000
Queens Theatre in the Park, Inc., $100,000
Quintet of the Americas, Inc., $10,000
Rattlestick Productions Inc., $10,000
Readers Theater Workshop/InCollaboration, Inc., $10,000
Redhawk Native American Arts Council, $10,000
Ringside, Inc. (STREB), $50,000
Riverside Symphony, Inc., $10,000
Roundabout Theatre Company, $125,000
RUSH Philanthropic Arts Foundation, $100,000
Sandy Ground Historical Society Inc., $10,000
Saratoga International Theater Institute, Inc., $25,000
Second Stage Theatre, Inc., $50,000
Signature Theatre Company, Inc., $150,000
Snug Harbor Cultural Center, Inc., $100,000
Society of the Educational Arts, Inc. (SEA), $10,000
Society for the Preservation of Weeksville and Bedford-Stuyvesant History, $100,000
Socrates Sculpture Park, Inc., $100,000
Soho Repertory Theatre, Inc., $50,000
Sound Portraits Productions, Inc., $75,000
Spanish Theatre Repertory Ltd., $100,000
St. Ann’s Center for restoration, $50,000
St. George Theater, $75,000
St. Luke’s Chamber Ensemble, Inc., $75,000
Staten Island Botanical Garden, Inc., $100,000
Staten Island Children’s Museum, $100,000
Staten Island Historical Society, $75,000
Staten Island Institute of Arts and Sciences, $100,000
Staten Island Zoological Society, Inc., $100,000
Studio In A School Association, $150,000
Studio Museum in Harlem, Inc., $125,000
Symphony Theatre, Inc., $10,000
Symphony Space, $125,000
TADA! Theater and Dance Alliance, Inc., $75,000
The Tank Ltd., $10,000
Target Margin Theater, Inc., $25,000
Teachers and Writers Collaborative, $75,000
Thalia Spanish Theatre, $25,000
Theater Breaking Through Barriers, d/b/a Theatre by the Blind $25,000
Theater for the New City, $50,000
Theatre Communications Group, Inc., $25,000
Theatre Development Fund, $75,000
Theatre for a New Audience, Inc., $100,000
Third Street Music School Settlement, Inc., $100,000
Topaz Arts Inc., $25,000
Town Hall Foundation, Inc., $75,000
Triangle Arts Association Limited, $10,000
TriBeCa Film Institute Inc., $150,000
Triple Candie Inc., $10,000
Trisha Brown Dance Company, Inc., $75,000
Urban Stages, $10,000
UrbanGlass/New York Contemporary Glass Center, Inc., $25,000
Vineyard Theatre and Workshop Center, Inc., $50,000
Wave Hill, Inc., $125,000
White Columns Inc., $10,000
Women’s Project and Productions, $50,000
Wooster Group, Inc., $50,000
World Music Institute, Inc., $75,000
The Writer’s Room, $10,000
Yangtze Repertory Theatre of America, Inc., $10,000
York Theatre Company, Inc., $10,000
Young Audiences/New York, Inc., $125,000
Young Playwrights, Inc., $25,000

Bay Ridge Community Service Center, $50,000
Bedford Stuyvesant Family Health Center, $100,000
Bedford Stuyvesant Restoration Corporation, $100,000
Best Buddies New York, $50,000
Big Brothers and Big Sisters of New York City Inc., $75,000
Bottomless Closet, $25,000
Bowery Residents Committee, $100,000
Boys & Girls Harbor, Inc., $100,000
Broadway Housing Communities Inc., $150,000
Brooklyn USA Athletic Association, Inc. (Jackie Robinson Center for Physical Culture), $50,000
Burden Center for the Aging Inc., $100,000
Callen-Lorde Community Health Center (Community Health Project Inc.), $50,000
Capuchin Food Pantries, $25,000
Career Gear Inc., $75,000
Careers Through Culinary Arts Program Inc., $25,000
Caribbean American Center of New York Inc., $10,000
Caribbean Women’s Health Association, Inc., $50,000
Casita Maria, Inc., $75,000
Cathedral Community Cares, $25,000
Catholic Charities Archdiocese of New York, $75,000
Catholic Charities Diocese of Brooklyn & Queens, $75,000
Center for Alternative Sentencing and Employment Services Inc. (CASES), $150,000
Center for Employment Opportunities, Inc., $100,000
Center for Family Life in Sunset Park, $75,000

Social Service Organizations

100 Hispanic Women Inc., $10,000
Abraham House, Inc., $50,000
After Hours Project Inc., $25,000
Agenda for Children Tomorrow (ACTNYC), $50,000
Agudath Israel of America Inc., $75,000
Alianza Dominicana Inc., $50,000
Alpha Workshops, $50,000
Amethyst House, Inc., $25,000
Amethyst Women’s Project Inc., $25,000
Armory Foundation, $100,000
Asian American Federation of New York, $50,000
Asian Americans for Equality, Inc., $50,000
Asociaciones Dominicanas (Nasry Michelen Day Care Center Inc.), $25,000
Aspira of New York, Inc., $50,000
Association to Benefit Children, $75,000
Association of Community Employment Programs for the Homeless Inc. (ACE), $50,000
Audubon Partnership for Economic Development LDC, $25,000
Baby Buggy, Inc., $75,000
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Friends of Island Academy, $50,000
Fund for the City of New York/Center for Court Innovation, $150,000
Gay Men’s Health Crisis Inc., $125,000
Gilda’s Club New York City Inc., $50,000
Girls Education and Mentoring Service Inc. (GEMS), $25,000
Girls Incorporated of New York City, $75,000
God’s Love We Deliver, Inc., $100,000
Good Shepherd Services, $100,000
Good Shepherd Services/Foster Pride, $25,000
Graham Windham, $100,000
Grand Street Settlement, Inc., $75,000
Haitian Centers Council Inc., $25,000
Hale House Center, Inc., $50,000
Hamilton-Madison House, $75,000
HANAC Inc., $50,000
Harlem Children’s Zone, Inc., $150,000
Harlem Congregations for Community Improvement, Inc., $25,000
Harlem Dowling Westside Center for Children and Family Services, $25,000
Harlem Educational Activities Fund, Inc., $100,000
Harlem RBI, $25,000
Harlem United Community AIDS Center, Inc., $75,000
Health Advocates for Older People Inc., $50,000
Hebrew Free Loan Society, Inc., $10,000
Henry Street Settlement, $75,000
Heritage Health and Housing, Inc., $75,000
Hetrick-Martin Institute, Inc., $50,000
Highbridge Community Life Center, Inc., $50,000
Holy Apostles Soup Kitchen, $50,000
Homecrest Community Services, Inc., $25,000
Hope Program, Inc., $25,000
Hour Children Inc., $50,000
Hudson Guild, $50,000
Indochina Sino-American Senior Citizen Center Inc., $25,000
InMotion, Inc., $25,000
Institute for Urban Family Health Inc., $10,000
Inwood House, $75,000
Iris House, $25,000
Jacob A. Riis Neighborhood Settlement, $75,000
Jewish Association for Services for the Aged (JASA), $100,000
Jewish Community Center of Staten Island, $75,000
Jewish Community Council of Greater Coney Island, Inc., $25,000
John Heuss House, $50,000
Kips Bay Boys and Girls Club, Inc., $75,000
Korean American Family Service Center, Inc., $25,000
Korean Community Services of Metropolitan New York, Inc., $50,000
Korean Youth Center of New York, $25,000
La Asociacion Benefica Cultural Father Billini, $50,000
Learning Leaders, Inc., $75,000
Lincoln Square Neighborhood Center Inc., $50,000
Little Sisters of the Poor Jeanne Jugan Residence, $25,000
M.E.N.T.O.R.S $10,000
Make the Road New York, $25,000
Manhattan Children’s advocacy center, $25,000
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<td>New York Cares, Inc.</td>
<td>$50,000</td>
</tr>
<tr>
<td>New York Center for Interpersonal Development (YPIS of Staten Island)</td>
<td>$25,000</td>
</tr>
<tr>
<td>New York City Gay and Lesbian Anti-Violence Project</td>
<td>$25,000</td>
</tr>
<tr>
<td>New York City Mission Society</td>
<td>$100,000</td>
</tr>
<tr>
<td>New York City Outward Bound Center, Inc.</td>
<td>$75,000</td>
</tr>
<tr>
<td>New York City Rescue Mission</td>
<td>$75,000</td>
</tr>
<tr>
<td>New York Metropolitan Martin Luther King Jr. Center for Nonviolence</td>
<td>$10,000</td>
</tr>
<tr>
<td>New York University Child Study Center</td>
<td>$150,000</td>
</tr>
<tr>
<td>New York Urban League, Inc.</td>
<td>$75,000</td>
</tr>
<tr>
<td>New York Women’s Foundation</td>
<td>$150,000</td>
</tr>
<tr>
<td>New Yorkers for Children Inc.</td>
<td>$75,000</td>
</tr>
<tr>
<td>Nontraditional Employment for Women (NEW)</td>
<td>$75,000</td>
</tr>
<tr>
<td>Northside Center for Child Development, Inc.</td>
<td>$100,000</td>
</tr>
<tr>
<td>NPowersNY, Inc.</td>
<td>$25,000</td>
</tr>
<tr>
<td>One Stop Senior Services</td>
<td>$25,000</td>
</tr>
<tr>
<td>Partnership with Children, Inc.</td>
<td>$50,000</td>
</tr>
<tr>
<td>Partnership for the Homeless, Inc.</td>
<td>$50,000</td>
</tr>
<tr>
<td>Peer Health Exchange, Inc.</td>
<td>$25,000</td>
</tr>
<tr>
<td>Per Scholas, Inc.</td>
<td>$50,000</td>
</tr>
<tr>
<td>Phipps Community Development Corporation</td>
<td>$100,000</td>
</tr>
<tr>
<td>Phoenix House Development Fund, Inc.</td>
<td>$100,000</td>
</tr>
<tr>
<td>Polish &amp; Slavic Center, Inc.</td>
<td>$25,000</td>
</tr>
<tr>
<td>Posse Foundation, Inc.</td>
<td>$50,000</td>
</tr>
<tr>
<td>Project Greenhope, Inc.</td>
<td>$50,000</td>
</tr>
<tr>
<td>Project Hospitality Inc.</td>
<td>$75,000</td>
</tr>
<tr>
<td>Project Reach Youth, Inc.</td>
<td>$50,000</td>
</tr>
<tr>
<td>Project Sunshine Inc.</td>
<td>$50,000</td>
</tr>
<tr>
<td>Providence House, Inc.</td>
<td>$25,000</td>
</tr>
<tr>
<td>Puppies Behind Bars Inc.</td>
<td>$50,000</td>
</tr>
<tr>
<td>RACCOON, Inc.</td>
<td>$25,000</td>
</tr>
<tr>
<td>Rachel’s Place Charitable Trust, Inc.</td>
<td>$50,000</td>
</tr>
<tr>
<td>ReServe Elder Service Inc.</td>
<td>$100,000</td>
</tr>
<tr>
<td>Rhinelander Children’s Center</td>
<td>$50,000</td>
</tr>
<tr>
<td>Riverdale Community Center, Inc.</td>
<td>$25,000</td>
</tr>
<tr>
<td>Riverdale Neighborhood House, Inc.</td>
<td>$50,000</td>
</tr>
<tr>
<td>Rockaway Development &amp; Revitalization Corp.</td>
<td>$50,000</td>
</tr>
</tbody>
</table>
Ronald McDonald House of New York, Inc., $100,000
Room to Grow National, Inc., $25,000
Sadie Nash Leadership Project, $25,000
Safe Space NYC, Inc., $100,000
Sakhi for South Asian Women, $50,000
Samaritan Foundation, Inc., $100,000
Sanctuary for Families, Inc., $75,000
SCAN New York Volunteer Parent-Aides Association, $100,000
Seamen’s Society for Children and Families, $25,000
Search and Care, $25,000
Seedco (Structured Employment economic development), $100,000
Selfhelp Community Services, Inc., $100,000
Senior Action in a Gay Environment, Inc. (SAGE), $50,000
Sesame Flyers International Inc., $25,000
South Asian Youth Action Inc. (SAYA), $75,000
Southern Queens Park Association, Inc., $50,000
Sports and Arts in Schools Foundation, $50,000
St. Francis Friends of the Poor Inc., $150,000
St. Matthew’s and St. Timothy’s Neighborhood Center, $50,000
St. Nicholas Neighborhood Preservation Corporation, $50,000
St. Raymond Community Outreach, Inc., $25,000
St. Rita’s Center for Immigrants & Refugee Services, $50,000
Stanley M. Isaacs Neighborhood Center, $50,000
Staten Island Mental Health Society, Inc., $100,000
STRIVE (East Harlem Employment Services), $25,000
Sunnyside Community Services, Inc., $25,000
Taproot Foundation (Tapfound), $50,000
Turnaround for Children, Inc., $25,000
Union Settlement Association, $75,000
United Activities Unlimited, Inc., $25,000
University Settlement Society of New York, $75,000
Uth Turn (Fund for Community Leadership Development, inc), $50,000
Urban Dove Inc., $50,000
V-Day, $100,000
Variety Boys & Girls Club of Queens, Inc., $25,000
Vera Institute Of Justice, Inc., $125,000
Veritas Therapeutic Community Foundation, Inc., $50,000
Village Care of New York Inc., $50,000
VIP Community Services, $50,000
Visiting Nurse Service of New York, $100,000
Vocational Foundation Inc., $75,000
West End Intergenerational Residence, HDFC, Inc., $25,000
William F. Ryan Community Health Center, Inc., $75,000
Women In Need, Inc., $125,000
Women’s Venture Fund, Inc., $75,000
YMCA of Greater New York, $100,000
Yorkville Common Pantry, $50,000
You Gotta Believe, $25,000
Youth Communication, $25,000
Report on Finances
Financial Highlights

Appropriations and Expenses

For the ten years ended September 30, 2008, the Corporation awarded 5,498 grants totaling $1,044.8 million and incurred expenses of $139.5 million for direct charitable activities and administrative expenses, excluding investment expenses, and $46.4 million for taxes, for a total of $1,230.7 million.

The graph below illustrates the growth in expenses by category over the ten-year period ended September 30, 2008.
Each year the trustees appropriate funds to be used for grants and for projects administered by the officers. Many of the grants involve multiyear commitments. In the fiscal year ended September 30, 2008, approximately 40 percent of the appropriated funds were paid within the fiscal year. Appropriations, net of refunds and cancellations, totaled $194.5 million, compared to $132.6 million in the preceding year. In 2008, Carnegie awarded grants totaling $60 million to support arts and social service organizations located in New York City funded from the donation of an anonymous donor. In 2007, grants totaling $30 million were awarded for this purpose.

Program management and direct charitable activities expenses were $12.6 million in the fiscal year ended September 30, 2008, compared with $12.2 million in the previous fiscal year. Included in these amounts, are direct charitable activities of $3.4 million in 2008 and $3.5 million in 2007. Direct charitable activities are services provided directly to other exempt organizations, governmental bodies, and the general public. Such services include providing technical assistance to grantees and potential grantees, conducting educational conferences and research, publishing and disseminating educational materials, and serving on boards of other charitable organizations or public commissions.

General administration expenses were $4.4 million in 2008 and $3.8 million in 2007.

The schedule below breaks down total expenses, excluding appropriations and taxes, into categories for the year ended September 30, 2008.

<table>
<thead>
<tr>
<th>Program management and direct charitable activities</th>
<th>Investment</th>
<th>General administration</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$ 5,715,088</td>
<td>$ 2,346,683</td>
<td>$ 2,030,181</td>
</tr>
<tr>
<td>Investment advisory and custody fees</td>
<td>—</td>
<td>4,368,611</td>
<td>—</td>
</tr>
<tr>
<td>Employee benefits</td>
<td>2,714,004</td>
<td>362,894</td>
<td>983,200</td>
</tr>
<tr>
<td>Rent</td>
<td>1,267,852</td>
<td>147,300</td>
<td>594,403</td>
</tr>
<tr>
<td>Consultants</td>
<td>566,873</td>
<td>276,310</td>
<td>229,890</td>
</tr>
<tr>
<td>Legal and accounting services</td>
<td>—</td>
<td>650,019</td>
<td>142,900</td>
</tr>
<tr>
<td>Travel</td>
<td>601,766</td>
<td>173,682</td>
<td>13,128</td>
</tr>
<tr>
<td>Publications</td>
<td>630,054</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Office expenses</td>
<td>296,637</td>
<td>39,434</td>
<td>140,405</td>
</tr>
<tr>
<td>Computer equipment and services</td>
<td>186,362</td>
<td>31,389</td>
<td>89,982</td>
</tr>
<tr>
<td>Conferences and meetings</td>
<td>250,680</td>
<td>12,944</td>
<td>24,546</td>
</tr>
<tr>
<td>Trustees’ honoraria and expenses</td>
<td>140,886</td>
<td>4,275</td>
<td>52,188</td>
</tr>
<tr>
<td>Amortization and depreciation</td>
<td>72,018</td>
<td>—</td>
<td>33,764</td>
</tr>
<tr>
<td>Other</td>
<td>160,738</td>
<td>21,535</td>
<td>64,124</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$12,602,958</strong></td>
<td><strong>$ 8,435,076</strong></td>
<td><strong>$ 4,398,711</strong></td>
</tr>
</tbody>
</table>

* In FY2007, total expenses, excluding appropriations and taxes, were $24.4 million, which included $8.4 million of investment expenses.
Taxes

Under the provisions of the Tax Reform Act of 1969, Carnegie Corporation as a private foundation is subject to a federal excise tax of 2 percent on income and realized capital gains. However, under the Tax Reform Act of 1984, the rate is reduced to 1 percent if the foundation maintains its average expense rate of the previous five years and, in addition, spends the tax savings. The Corporation did not meet the requirements for the reduced tax rate in either 2008 or 2007. Excise tax expense for FY2008 was $5.0 million. Unrelated business income tax expense for FY08 was $8.7 million. Deferred tax liability represents the potential tax (at 2 percent) on gains as yet unrealized as well as a book to tax timing difference.

Audit by Independent Accountants

The bylaws provide that the Corporation’s accounts are to be audited each year by an independent public accountant. Accordingly, the firm of McGladrey & Pullen, LLP audited the Corporation’s financial statements as of and for the year ended September 30, 2008. The Corporation’s financial statements, together with the independent auditor’s report, appear on the following pages.
Independent Auditor’s Report

To the Board of Trustees
Carnegie Corporation of New York
New York, New York

We have audited the accompanying balance sheets of Carnegie Corporation of New York (the “Corporation”) as of September 30, 2008 and 2007, and the related statements of changes in net assets, and cash flows for the years then ended. These financial statements are the responsibility of the Corporation’s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Carnegie Corporation of New York as of September 30, 2008 and 2007, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

New York, New York
March 5, 2009

McGladrey & Pullen, LLP

McGladrey & Pullen, LLP is a member firm of RSM International – an affiliation of separate and independent legal entities.
## Balance Sheets

*as of September 30, 2008 and 2007*

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>$63,046</td>
<td>$71,897</td>
</tr>
<tr>
<td>Investments</td>
<td>2,630,632,644</td>
<td>3,136,409,441</td>
</tr>
<tr>
<td>Tax Receivable</td>
<td>1,301,153</td>
<td>—</td>
</tr>
<tr>
<td>Contributions Receivable</td>
<td>30,000,000</td>
<td>—</td>
</tr>
<tr>
<td>Prepaid expenses and other assets</td>
<td>90,026</td>
<td>94,237</td>
</tr>
<tr>
<td>Fixed assets</td>
<td>615,378</td>
<td>450,912</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$2,662,702,247</td>
<td>$3,137,026,487</td>
</tr>
<tr>
<td><strong>Liabilities and net assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants payable</td>
<td>$165,571,162</td>
<td>$103,165,769</td>
</tr>
<tr>
<td>Investments sold short</td>
<td>—</td>
<td>63,187,161</td>
</tr>
<tr>
<td>Accounts payable and other liabilities</td>
<td>1,765,156</td>
<td>5,159,993</td>
</tr>
<tr>
<td>Taxes payable</td>
<td>—</td>
<td>10,591,210</td>
</tr>
<tr>
<td>Deferred taxes payable</td>
<td>2,319,567</td>
<td>17,183,230</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>169,655,885</td>
<td>199,287,363</td>
</tr>
<tr>
<td><strong>Net assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>2,357,709,494</td>
<td>2,802,402,256</td>
</tr>
<tr>
<td>Permanently restricted</td>
<td>135,336,868</td>
<td>135,336,868</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>2,493,046,362</td>
<td>2,937,739,124</td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td>$2,662,702,247</td>
<td>$3,137,026,487</td>
</tr>
</tbody>
</table>

See accompanying notes to financial statements.
### Statements of Changes in Net Assets

**for the years ended September 30, 2008 and 2007**

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investment income</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest and dividends</td>
<td>$25,392,571</td>
<td>$27,644,569</td>
</tr>
<tr>
<td>Income and gains from partnerships, net</td>
<td>187,998,086</td>
<td>279,162,659</td>
</tr>
<tr>
<td>Net realized gains</td>
<td>116,751,078</td>
<td>49,484,628</td>
</tr>
<tr>
<td>Total realized investment income</td>
<td>330,141,735</td>
<td>356,291,856</td>
</tr>
<tr>
<td>Less investment expenses paid directly</td>
<td>(8,435,076)</td>
<td>(8,400,776)</td>
</tr>
<tr>
<td>Net realized investment income</td>
<td>321,706,659</td>
<td>347,891,080</td>
</tr>
<tr>
<td>Contributions</td>
<td>60,431,890</td>
<td>30,209,000</td>
</tr>
<tr>
<td><strong>Total revenues</strong></td>
<td>382,138,549</td>
<td>378,100,080</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grant appropriations</td>
<td>194,501,846</td>
<td>132,636,256</td>
</tr>
<tr>
<td>Program management and direct charitable activities</td>
<td>12,602,958</td>
<td>12,191,055</td>
</tr>
<tr>
<td>General administration</td>
<td>4,398,711</td>
<td>3,785,149</td>
</tr>
<tr>
<td>Provision for taxes</td>
<td>13,687,165</td>
<td>6,721,135</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>225,190,680</td>
<td>155,333,595</td>
</tr>
<tr>
<td><strong>Excess of revenues over expenses</strong></td>
<td>156,947,869</td>
<td>222,766,485</td>
</tr>
<tr>
<td><strong>(Decrease) increase in unrealized appreciation of investments, net of related (credit) tax of $(12,278,380) in 2008 and $17,079,148 in 2007</strong></td>
<td>(601,640,631)</td>
<td>278,473,375</td>
</tr>
<tr>
<td>Change in net assets</td>
<td>(444,692,762)</td>
<td>501,239,860</td>
</tr>
<tr>
<td>Net assets, beginning of year</td>
<td>2,937,739,124</td>
<td>2,436,499,264</td>
</tr>
<tr>
<td><strong>Net assets, end of year</strong></td>
<td><strong>$2,493,046,362</strong></td>
<td><strong>$2,937,739,124</strong></td>
</tr>
</tbody>
</table>

See accompanying notes to financial statements.
Statements of Cash Flows

for the years ended September 30, 2008 and 2007

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash flows from operating activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Change in net assets</td>
<td>$(444,692,762)</td>
<td>$501,239,860</td>
</tr>
<tr>
<td>Adjustments to reconcile change in net assets to net cash provided by operating activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Change in unrealized appreciation of investments</td>
<td>613,919,011</td>
<td>(295,552,523)</td>
</tr>
<tr>
<td>Net realized gains</td>
<td>(116,751,078)</td>
<td>(49,484,628)</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>105,782</td>
<td>98,918</td>
</tr>
<tr>
<td>Change in deferred taxes payable</td>
<td>(14,863,663)</td>
<td>6,958,099</td>
</tr>
<tr>
<td><strong>Total adjustments</strong></td>
<td>482,410,052</td>
<td>(337,980,134)</td>
</tr>
<tr>
<td>Change in taxes receivable, contribution receivable and prepaid expenses and other assets</td>
<td>(31,296,942)</td>
<td>14,360</td>
</tr>
<tr>
<td>Change in grants payable, accounts payable and other liabilities, and taxes payable</td>
<td>48,419,346</td>
<td>35,449,791</td>
</tr>
<tr>
<td><strong>Net cash provided by operating activities</strong></td>
<td>54,839,694</td>
<td>198,723,877</td>
</tr>
<tr>
<td><strong>Cash flows from investing activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Proceeds from sales or redemptions of investments</td>
<td>1,266,778,642</td>
<td>1,520,688,825</td>
</tr>
<tr>
<td>Proceeds from sales of investments sold short</td>
<td>—</td>
<td>66,826,546</td>
</tr>
<tr>
<td>Purchases of investments</td>
<td>(1,321,356,939)</td>
<td>(1,786,226,650)</td>
</tr>
<tr>
<td>Purchases of fixed assets</td>
<td>(270,248)</td>
<td>(45,949)</td>
</tr>
<tr>
<td><strong>Net cash used in investing activities</strong></td>
<td>(54,848,545)</td>
<td>(198,757,228)</td>
</tr>
<tr>
<td><strong>Change in cash</strong></td>
<td>(8,851)</td>
<td>(33,351)</td>
</tr>
<tr>
<td>Cash, beginning of year</td>
<td>71,897</td>
<td>105,248</td>
</tr>
<tr>
<td><strong>Cash, end of year</strong></td>
<td>$63,046</td>
<td>$71,897</td>
</tr>
</tbody>
</table>

See accompanying notes to financial statements.
Notes to Financial Statements

September 30, 2008 and 2007

(1) Organization:

Carnegie Corporation of New York (the “Corporation”) is a philanthropic grantmaking foundation that was created by Andrew Carnegie in 1911 to promote the advancement and diffusion of knowledge and understanding. The Corporation has a policy of selecting a few areas at a time in which to concentrate its grants. The Corporation is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code; however, the Corporation is liable for federal excise taxes (see note 5).

(2) Summary of significant accounting policies:

The accompanying financial statements have been prepared on the accrual basis of accounting.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

The fair value of investments has been determined as indicated in note 3. The carrying amounts of the Corporation’s other financial instruments approximate fair value because of their short maturity.

In September 2006, the Financial Accounting Standards Board (the “FASB”) issued Statement of Financial Accounting Standards No. 157, Fair Value Measurements (“SFAS No. 157”). SFAS No. 157 defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurement. SFAS No. 157 also emphasizes that fair value is a market-based measurement, not an entity-specific measurement, and sets out a fair value hierarchy with the highest priority being quoted prices in active markets. Under SFAS No. 157, fair value measurements are disclosed by level within that hierarchy. This statement is effective for fiscal years beginning after November 15, 2007. The Corporation is currently assessing the potential effect of SFAS No. 157 on its financial position, results of operations and cash flows.

Fixed assets are stated at cost. Depreciation is calculated on a straight-line basis over the estimated useful lives of the related assets ranging from five to ten years. Leasehold improvements are amortized over the remaining life of the lease.

Contributions are recognized as revenue in the period the promise to give is received. All revenues in 2008 and 2007 were unrestricted or were restricted and released from restriction during the same period.

Grant appropriations, including multi-year grants, are recorded as an expense and a payable when grants are approved and communicated to the grantees. Grants payable is expected to be paid as follows: approximately $114 million within one year and the remaining balance within three years.

The FASB has issued FASB Interpretation No. 48 (“FIN 48”), Accounting for Uncertainty in Income Taxes – an interpretation of FASB Statement No. 109. FIN 48 clarifies the accounting for uncertainty...
Notes to Financial Statements

September 30, 2008 and 2007

in income taxes recognized in an enterprise's financial statements in accordance with FASB Statement No. 109, Accounting for Income Taxes. FIN 48 prescribes a recognition threshold and measurement standard for the financial statement recognition and measurement of an income tax position taken or expected to be taken on a tax return, including positions that the organization is exempt from income taxes or not subject to income taxes on unrelated business income. In addition, FIN 48 provides guidance on derecognition, classification, interest and penalties, accounting on interim periods, disclosure and transition.

The Corporation presently recognizes income tax positions based on management's estimate of whether it is reasonably possible that a liability has been incurred for unrecognized income tax benefits by applying FASB Statement No. 5, Accounting for Contingencies.

The Corporation has elected to defer the application of FIN 48 in accordance with FASB Staff Position (“FSP”) FIN 48-3. This FSP defers the effective date of FIN 48 for nonpublic enterprises included within its scope to the annual financial statements for fiscal years beginning after December 15, 2008. The Corporation will be required to adopt FIN 48 in its 2010 annual financial statements. The provisions of FIN 48 are to be applied to all tax positions upon initial application of this standard. Only tax positions that meet the more-likely-than-not recognition threshold at the effective date may be recognized or continue to be recognized upon adoption.

The cumulative effect of applying the provisions of FIN 48 will be reported as an adjustment to the opening balance of net assets for the fiscal year of adoption. Management is currently assessing the impact of FIN 48 on its financial position and results of operations and has not determined if the adoption of FIN 48 will have a material effect on its financial statements.

The resources of the Corporation consist of permanently restricted and unrestricted net assets. Permanently restricted net assets represent the original sums received from Andrew Carnegie who, by the terms of the conveying instrument, stipulated that the principal may never be expended; however, the income is expendable. Unrestricted net assets are not subject to donor-imposed restrictions.

In August 2008, the FASB issued FASB Staff Position No. FAS 117-1, Endowments of Not-for-Profit Organizations: Net Asset Classification of Funds Subject to an Enacted Version of the Uniform Prudent Management of Institutional Funds Act (“UPMIFA”), and Enhanced Disclosures for All Endowment Funds (“FSP FAS 117-1”) to provide guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to an enacted version of the UPMIFA. The FSP also requires additional disclosures about an organization’s endowment (both donor-restricted and board-designated funds), whether or not the organization is subject to the UPMIFA. The provisions of the FSP are effective for fiscal years ending after December 15, 2008, and the Corporation will be required to adopt FSP FAS 117-1 in its 2009 annual financial statements.

For purposes of the statements of cash flows, cash includes all cash held in bank accounts at September 30, 2008 and 2007.
(3) Investments:

Readily marketable investments are reported at fair value on the basis of quoted market prices. Limited partnerships and similar interests are reported at fair value based on financial information received from the fund managers or general partners. The fund managers or general partners determine the fair value of securities using quoted market prices, if available, or using other valuation methods. Investments in limited partnerships and similar interests totaled $2,183,543,114 at September 30, 2008 and $2,452,068,128 at September 30, 2007.

Investments are comprised of the following at September 30, 2008 and 2007:

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Cost</td>
<td>Fair Value</td>
</tr>
<tr>
<td>Global equity</td>
<td>$ 953,204,953</td>
<td>$ 911,464,671</td>
</tr>
<tr>
<td>Fixed income</td>
<td>229,347,503</td>
<td>253,895,802</td>
</tr>
<tr>
<td>Real estate &amp; resources</td>
<td>288,658,000</td>
<td>345,866,443</td>
</tr>
<tr>
<td>Absolute return</td>
<td>619,738,467</td>
<td>699,759,270</td>
</tr>
<tr>
<td>Private equity</td>
<td>361,108,037</td>
<td>419,974,887</td>
</tr>
<tr>
<td>Due (to)/from brokers, net</td>
<td>(346,397)</td>
<td>(328,429)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 2,451,710,563</strong></td>
<td><strong>$ 2,630,632,644</strong></td>
</tr>
</tbody>
</table>

Included in the table above is accrued investment income of $1,698,259 and $2,230,552 at September 30, 2008 and 2007, respectively.

At September 30, 2008, the Corporation had unfunded capital commitments of approximately $813.2 million in various limited partnership investments.

During the reporting period, the Corporation received distributions of marketable securities with a total fair value of approximately $3.8 million from limited partnerships.

In certain cases, the Corporation uses swap contracts to invest in real estate limited partnerships. As of September 30, 2008, the fair value of these swaps, which are included in investments, was approximately $4.3 million. Swap contracts are subject to off-balance sheet risk mainly due to the credit risk arising from the potential inability of the counterparty of the swap to perform under the terms of the contract. Based on the specific structuring of these swap contracts, the Corporation’s exposure to credit risk associated with counterparty nonperformance is limited to the unrealized gain on each contract. To reduce this risk, the Corporation only enters into swaps with major U.S. broker-dealers.
Notes to Financial Statements

September 30, 2008 and 2007

Subsequent to year end, the credit and liquidity crisis in the United States and throughout the global financial system has resulted in substantial volatility in financial markets and the banking system. These and other economic events have a significant adverse impact on investment portfolios. As a result, the Corporation’s investments have likely incurred a significant decline in fair value since September 30, 2008.

(4) Fixed assets:

Fixed assets are composed of the following at September 30, 2008 and 2007:

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Leasehold improvements</td>
<td>$4,195,460</td>
<td>$4,195,460</td>
</tr>
<tr>
<td>Furniture and equipment</td>
<td>3,909,056</td>
<td>3,638,808</td>
</tr>
<tr>
<td>Total</td>
<td>$8,104,516</td>
<td>$7,834,268</td>
</tr>
<tr>
<td>Less accumulated depreciation and amortization</td>
<td>(7,489,138)</td>
<td>(7,383,356)</td>
</tr>
<tr>
<td>Total</td>
<td>$ 615,378</td>
<td>$ 450,912</td>
</tr>
</tbody>
</table>

(5) Taxes:

The Corporation is liable for federal excise taxes of two percent of its net investment income, as defined, which includes net realized capital gains, for the year. However, this tax is reduced to one percent if certain conditions are met. The Corporation did not meet the requirements for the reduced tax in either 2008 or 2007. Therefore, current taxes are estimated at two percent of net investment income, as defined, for 2008 and 2007.

Deferred taxes represent two percent of unrealized appreciation of investments at September 30, 2008 and 2007, as qualification for the one percent tax is not determinable until the fiscal year in which gains are realized. No deferred taxes are provided for unrelated business income on unrealized appreciation, as such amount cannot be estimated.

During 2008 and 2007, the Corporation had unrelated business income of $18,371,100 and $1,173,100, respectively, from certain investment partnership activities. Federal and state taxes of $5,550,000 in 2008 and $599,900 in 2007 on this income are calculated using applicable corporate tax rates and are included in the provision for taxes. In 2007, the Corporation also provided for estimated taxes of approximately $11,000,000 arising on unrealized gains in certain investment partnerships that were considered to be realized excise and unrelated business income for federal and state tax purposes.

The Corporation paid federal excise taxes of $8,650,000 in 2008 and $5,067,000 in 2007. The Corporation also paid federal and state unrelated business income taxes of $19,719,500 in 2008 and $1,300,000 in 2007.
Notes to Financial Statements

September 30, 2008 and 2007

(6) Benefit plans:

The Corporation purchases annuities for qualifying employees under the terms of a noncontribu-
tory, defined contribution retirement plan with Teachers Insurance and Annuity Association and
College Retirement Equities Fund. Retirement plan expense for the years ended September 30,
2008 and 2007 was $1,264,300 and $1,167,800, respectively.

In addition, the Corporation has a noncontributory defined benefit annuity plan to supplement the
basic plan described above. This plan is also administered by Teachers Insurance and Annuity As-
sociation and College Retirement Equities Fund. Contributions to this plan are based on actuarial
calculations. No contribution was required in 2008 or 2007. At December 31, 2007, the assets of the
plan exceeded the actuarial present value of accumulated plan benefits by approximately $842,200.
Accumulation of benefits under this plan has been frozen effective April 1, 2007.

In addition, the Corporation provides certain medical benefits to its retirees. The cost of providing
these benefits was $332,400 in 2008 and $259,300 in 2007, on a pay-as-you-go basis.

(7) Leases:

The Corporation occupies office space at 437 Madison Avenue under a lease agreement expiring
December 31, 2013.

The following is a schedule of the future minimum lease payments at September 30, 2008.

<table>
<thead>
<tr>
<th>Fiscal year ending September 30</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>$ 1,693,000</td>
</tr>
<tr>
<td>2010</td>
<td>1,693,000</td>
</tr>
<tr>
<td>2011</td>
<td>1,693,000</td>
</tr>
<tr>
<td>2012</td>
<td>1,693,000</td>
</tr>
<tr>
<td>2013</td>
<td>1,693,000</td>
</tr>
<tr>
<td>2014</td>
<td>425,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 8,890,000</strong></td>
</tr>
</tbody>
</table>

Rental expense for 2008 and 2007, including escalations, was $1,960,200 and $1,866,800, respectively.

(8) Subsequent Event:

In January 2009, the Corporation entered into an agreement with Bank of America for the provision
of a line of credit of $50 million, available for grant funding and administrative expenses.
Annual elections were held at the December 6, 2007, board meeting. The trustees re-elected Governor Thomas Kean as chairman and Secretary Richard Riley as vice-chairman.

Kofi Annan, former Secretary-General of the United Nations joined the board of trustees as of December 6, 2007.

The board elected members to serve on various committees for calendar year 2008. The Corporation’s standing committees were constituted as follows:

Elected to serve on the planning and finance committee were Geoffrey Boisi (through December 4, 2008), Dr. Amy Gutmann, Kurt Schmoke and Janet Robinson, elected chair by committee members.

Elected to serve on the investment management committee were Pedro Aspe, Norman Pearlstine, Janet Robinson, Kurt Schmoke and Geoffrey Boisi (through December 4, 2008), elected chair by committee members.

Elected to serve on the committee on trustees were Bruce Alberts (through December 4, 2008), Richard Brodhead, Dr. Susan Hockfield, Admiral William Owens (through March 6, 2008), Secretary Richard Riley and Governor James Hunt (through December 4, 2008), elected chair by committee members.

Elected to serve on the audit committee were Governor James Hunt (through December 4, 2008), Norman Pearlstine, Thomas Pickering and Pedro Aspe, elected chair by committee members.

Both Governor Thomas Kean, chairman of the board, and Vartan Gregorian, president of
the Corporation, serve *ex officio* on all standing committees. Membership on the ad hoc committee on compensation includes Thomas Kean, chairman of the board, Richard Riley, vice chairman of the board, Geoffrey Boisi, chairman of the investment committee (through December 4, 2008) and Janet Robinson, chair of the planning and finance committee.

The board also elected members to three program committees. Elected to the International Program were Bruce Alberts, Geoffrey Boisi (through December 4, 2008), Fiona Druckenmiller (through June 12, 2008), Ana Palacio, Norman Pearlstine, Thomas Pickering, Richard Riley and Janet Robinson. Elected to the National Program were Pedro Aspe, Richard Brodhead, Amy Gutmann, Susan Hockfield, James Hunt (through December 4, 2008), William Owens (through March 6, 2008) and Kurt Schmoke. Elected to the Special Initiatives program committee was Geoffrey Boisi (through December 4, 2008), Fiona Druckenmiller (through June 12, 2008), Norman Pearlstine, Richard Riley and Janet Robinson.

At the March 6, 2008 board meeting, Admiral William A. Owens retired from the board. The minute of appreciation read, in part: “You embody the qualities that make America great… On the occasion of your final meeting as a trustee of Carnegie Corporation, your colleagues on the board thank you for nearly eight years of service…”

The first four-year term of Ms. Fiona Druckenmiller ended at the conclusion of the June 12, 2008 trustee meeting and Ms. Druckenmiller declined her second term of board service, because of personal demands.

### Board Actions

At the board meeting on March 6, 2008, the trustees resolved to accept a gift of $30 million from an individual who wished to remain anonymous. The trustees authorized the president to appropriate those funds in a manner consistent with the Corporation's mission and the donor's general intent. The grants supported small- and medium-sized arts and cultural institutions and social services providers throughout New York City. It was the 6th year the Corporation received the anonymous donor's gift.

### Milestones

During fiscal year 2008, there were a number of staff changes as the Corporation recognized professional growth with promotions and welcomed new people to the foundation. Appreciation was also expressed to departing staff members.

The following individuals joined the Corporation in fiscal year 2008:

Omotade Aina, Program Director, Higher Education in Africa; Elina Alayeva, Administrative/Research Assistant; Rebecca Berne, Assistant to the President, Communication Coordinator; Sarina Cipriano, Grants Manager; Azzurra Cox, Administrative Assistant; Alsu Feiskhan, Administrative Assistant; Heidi Hoogerbeets, Assistant to the President, Research Projects; Manami Kano, Urban League Intern in the National Program; William Louis, Financial Analyst; Anne Montesano, Project Assistant; Carl Robichaud, Program Officer, International Peace and Security; Damon Roundtree, Mail Clerk/Office Assistant; Rebecca Zinn, Investment Information Co-
The following individuals expanded their responsibilities in fiscal year 2008:

Claudia Fritelli was promoted to Program Officer in the International Program; Barbara Gombach was promoted from Program Associate to Project Manager in the National Program; Patricia Moore Nicholas was promoted from Program Associate to Project Manager in the International Program; Kaveri Vaid assumed new and expanded responsibilities as a Program Assistant for the National Program; Nils Bryant was promoted to Associate Director of Investments; Carolyn Bido was promoted to Grants and Records Assistant; Terry Welch was promoted to Executive Assistant; and Shana Sorhaindo was promoted from Grants/Records Assistant to Grants Associate.

The following individuals retired from the Corporation in fiscal year 2008:

Dan Fallon, Director, Higher Education; Dorothy Delman, Administrative Assistant; Edward Sermier, Vice President, Chief Administrative Officer and Corporate Secretary, Director, Program Evaluation; and Loretta Graff, Human Resources Associate.

The following individuals resigned from the Corporation in fiscal year 2008:

Patricia Yee, Administrative Assistant; Adam Liebling, Grants Manager; Anne McKissick, Database Administrator/Systems Analyst; Heather McKay, Program Associate, Carnegie Scholars; Niles K. Bryant, Associate Director of Investments; and Everod Nelson, Staff Assistant, Public Affairs.

The following individuals were recognized for their years of service at the Corporation:

Gladys McQueen, Records Manager and Patricia Rosenfield, Program Director, Carnegie Scholars Program, recognized for twenty years of service; and Deana Arsenian, Vice President, International Program Coordination and Program Director, Russian Higher Education and Eurasia; and Vartan Gregorian, President, were recognized for ten years of services.
Report on Investments
During the fiscal year ending September 30, 2008, the Corporation’s market value declined by 9.9 percent, from $3.07 billion to $2.63 billion. In light of the severe market downturn beginning in January 2008, and the ravages of September 2008 when Lehman Brothers was forced into bankruptcy and Fannie Mae and Freddie Mac were put into government receivership, this result is disappointing but not surprising. With the world equity market down 25.6 percent for this twelve-month period, as measured in dollars, a loss of “only” 10 percent appears respectable. The Corporation’s diversification helped protect capital, as allocations to high-quality fixed income securities (8.5%), cash (1.5%) and absolute return strategies (25.0%) returned 11.2, 3.5 and –2.1 percent, respectively, for the fiscal year. The Corporation’s equity portfolio is largely responsible for the poor results, as global equities, including emerging markets, were down 24.6 percent for the twelve months ending September 30, 2008. Outperformance of the global equity benchmark by 2.6 percent provided little consolation for this severe erosion of value.

Investments in private assets—private equity and private real estate—helped the portfolio modestly during the fiscal year, returning -2.9 and 2.2 percent, respectively. However, we expect private valuations to decline severely going forward as they are marked-to-market by the general partners, so there is no comfort in these short-term results. The Corporation’s performance by asset class is shown above right.

The Corporation’s charter directs its trustees to establish an investment policy that is designed to preserve the endowment in perpetuity, maintaining purchasing power net of spending over a long time horizon. While the
Corporation clearly did not meet this goal during the fiscal year, over the past one and two decades it has done quite well in this regard because of strong investment results, low inflation and reasonable levels of spending. During the past decade, for example, the Corporation grew at a real rate of 3.2 percent, despite spending almost $1 billion. Over the past twenty years, results are comparable, at 3.0 percent real growth. These results are described in detail in the table below.

Poor results over the past several months have caused the institutional investment community to question whether investments in alternative assets have been beneficial. The Corporation’s portfolio speaks loudly and conclusively on this point: alternatives have added enormous value. Witness the returns by asset class for the decade ending September 30, 2008, in which bonds, as measured by the Barclays Capital US Aggregate Index, beat stocks on an annualized basis, at 5.2 versus 3.1 percent for the S&P 500 and 4.3 percent for the MSCI World Equity Index. As portrayed by the data, on the next page, alternative asset classes—absolute return, private equity and private real estate—generated positive double-digit annualized returns. One pleasant surprise is the robust result of emerging markets equity, in which the MSCI Emerging Markets Index returned 14.8 percent per annum, which is the

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### Carnegie Corporation of New York

**Fiscal Year Performance**

Period Ending September 30, 2008

<table>
<thead>
<tr>
<th>Category</th>
<th>Return</th>
</tr>
</thead>
<tbody>
<tr>
<td>Composite</td>
<td>-9.9%</td>
</tr>
<tr>
<td>Developed Markets</td>
<td>-24.7%</td>
</tr>
<tr>
<td>Emerging Markets</td>
<td>-24.6%</td>
</tr>
<tr>
<td>Fixed Income and Cash</td>
<td>10.4%</td>
</tr>
<tr>
<td>Absolute Return</td>
<td>-2.1%</td>
</tr>
<tr>
<td>Private Equity</td>
<td>-2.9%</td>
</tr>
<tr>
<td>Private Real Estate</td>
<td>2.2%</td>
</tr>
</tbody>
</table>

**Benchmarks:**

<table>
<thead>
<tr>
<th>Benchmark</th>
<th>Return</th>
</tr>
</thead>
<tbody>
<tr>
<td>S&amp;P 500</td>
<td>-30.0%</td>
</tr>
<tr>
<td>MSCI World</td>
<td>-25.6%</td>
</tr>
<tr>
<td>MSCI Emerging Markets</td>
<td>-32.9%</td>
</tr>
<tr>
<td>Barclays Capital US Aggregate</td>
<td>3.7%</td>
</tr>
<tr>
<td>60% MSCI World/40% Barclays US Agg</td>
<td>-13.9%</td>
</tr>
</tbody>
</table>

Corporation clearly did not meet this goal during the fiscal year, over the past one and two decades it has done quite well in this regard because of strong investment results, low inflation and reasonable levels of spending. During the past decade, for example, the Corporation grew at a real rate of 3.2 percent, despite spending almost $1 billion. Over the past twenty years, results are comparable, at 3.0 percent real growth. These results are described in detail in the table below.

Poor results over the past several months have caused the institutional investment community to question whether investments in alternative assets have been beneficial. The Corporation’s portfolio speaks loudly and conclusively on this point: alternatives have added enormous value. Witness the returns by asset class for the decade ending September 30, 2008, in which bonds, as measured by the Barclays Capital US Aggregate Index, beat stocks on an annualized basis, at 5.2 versus 3.1 percent for the S&P 500 and 4.3 percent for the MSCI World Equity Index. As portrayed by the data, on the next page, alternative asset classes—absolute return, private equity and private real estate—generated positive double-digit annualized returns. One pleasant surprise is the robust result of emerging markets equity, in which the MSCI Emerging Markets Index returned 14.8 percent per annum, which is the

---

### Historical Returns, Spending and Market Value ($MM)

As of September 30, 2008

<table>
<thead>
<tr>
<th></th>
<th>1 Year</th>
<th>10 Years</th>
<th>20 Years</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annualized Return</td>
<td>-9.9%</td>
<td>11.2%</td>
<td>11.7%</td>
</tr>
<tr>
<td>Spending %</td>
<td>5.3%</td>
<td>4.7%</td>
<td>5.2%</td>
</tr>
<tr>
<td><strong>Net of Spending</strong></td>
<td>-14.3%</td>
<td>6.2%</td>
<td>6.1%</td>
</tr>
<tr>
<td>Annualized Inflation</td>
<td>4.9%</td>
<td>2.9%</td>
<td>3.1%</td>
</tr>
<tr>
<td><strong>Real Growth</strong></td>
<td>-18.3%</td>
<td>3.2%</td>
<td>3.0%</td>
</tr>
<tr>
<td>Beginning MV</td>
<td>$ 3,070</td>
<td>$ 1,440</td>
<td>$ 806</td>
</tr>
<tr>
<td>Ending MV</td>
<td>$ 2,630</td>
<td>$ 2,630</td>
<td>$ 2,630</td>
</tr>
<tr>
<td>Total Spending</td>
<td>$ 152</td>
<td>$ 969</td>
<td>$ 1,596</td>
</tr>
</tbody>
</table>
highest among all the investable world public indices. Yet the Corporation’s emerging markets portfolio did even better, at 16.7 percent per annum, thanks to early commitments to frontier markets in Africa, where public equities are highly inefficient and attractively valued.

Post Fiscal Year Results

The ravages of massive global deleveraging, the fragile banking system in the United States and Europe and the subprime housing market collapse caused world markets to decline sharply in October and beyond. The Corporation’s marketable portfolio suffered a loss of 10.9 percent in October alone, with equities dropping 19.7 percent. Consequently, the Corporation’s assets are substantially impaired relative to the fiscal year end valuations. Despite liquidity pressures on the portfolio due to budgeted spending for grants and capital calls for private investments, we plan to stay the course to the best of our ability. It is heartening to keep in mind the results of the past two decades, in which the Corporation’s assets have grown in real terms, providing strong support for our mission, “to promote the advancement and diffusion of knowledge and understanding.” Fiscal 2009 is proving to be extremely challenging, a year in which no country, sector or individual is immune from the global financial crisis. Despite the short-term stress on the portfolio due to severe market declines, we plan to stay the course. The Corporation’s twenty year track record of success has been generated by diversification, superior manager selection, a value orientation and a long investment horizon, an approach that we expect to continue for the next several decades.

Carnegie Corporation of New York
Annualized Performance
Ten Years Ending September 30, 2008

<table>
<thead>
<tr>
<th>Category</th>
<th>Annualized Performance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Composite</td>
<td>11.1%</td>
</tr>
<tr>
<td>Developed Markets</td>
<td>8.1%</td>
</tr>
<tr>
<td>Emerging Markets</td>
<td>16.7%</td>
</tr>
<tr>
<td>Fixed Income (including cash)</td>
<td>6.5%</td>
</tr>
<tr>
<td>Absolute Return</td>
<td>11.3%</td>
</tr>
<tr>
<td>Private Equity</td>
<td>20.9%</td>
</tr>
<tr>
<td>Real Estate</td>
<td>15.1%</td>
</tr>
</tbody>
</table>

Benchmarks:

- S&P 500: 3.1%
- MSCI World: 4.3%
- MSCI Emerging Markets: 14.8%
- Barclays Capital US Aggregate: 5.2%
- 60% MSCI World/40% Barclays US Agg: 4.6%
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Trustees*

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1 As of December 2008
2 As of December 2008
3 As of December 2008
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Warren Christopher, Honorary Trustee

Helen Kaplan, Honorary Trustee

Newton N. Minow, Honorary Trustee
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Elina Alayeva, Administrative/Research Assistant
Patricia Aquino-Macri, Executive Assistant
Deana Arsenian, Vice President, International Program Coordination and Program Director, Russian Higher Education and Eurasia
Rookaya Bawa, Program Officer; Manager, African Libraries Project
Rebecca Bern, Assistant to the President, Communications Coordinator
Carolyn Bido, Staff Assistant
Ellen Bloom, Vice President, Human Resources, IT and Office Services
Rick Brown, Network Specialist
K. Niles Bryant, Senior Investment Associate
Michele Cahill, Vice President, National Program Coordination and Director of Urban Education
Rose Marie Chin, Receptionist and Switchboard Operator
Sarina Cipriano, Grants Manager
Denise A. Clare, Controller
Deborah Cohen, Administrative Assistant
Azurra Cox, Administrative Assistant
Maude Darucaud-Bates, Information Systems Support Specialist
Natasha Davids, Executive Assistant
Stephen J. Del Rosso, Jr., Program Director, International Peace and Security
Dorothy L. Delman, Administrative Assistant
Lynn DiMartino, Executive Assistant
Jeanne D’Onofrio, Chief of Staff
Paula Douglas, Executive Assistant
S’a’uda K. Dunlap, Administrative Assistant
Karin P. Egan, Program Officer, Education Division
Erika Espinal, Staff Assistant
Daniel Fallon, Chair, Program Director, Higher Education
Adrienne Faraci, Communications Coordinator
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Claudia Frittelli, Program Officer, African Higher Education
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Barbara Gombach, Project Manager, Education Division
Loretta Graff, Human Resources Associate
Vartan Gregorian, President
Kimberly Hafner, Administrative Assistant
Michelle Han, Executive Assistant
Loretta Harris, Director of Information Systems
Andrés Henríquez, Program Officer; Manager, Adolescent Literacy Project
Heidi Hoogerbeets, Assistant to the President, Research Projects
Meredith Jenkins, Director of Private Equity
Andrea Johnson, Program Officer; Manager Women’s Scholarship in Africa Project

* As of December 2008
1 As of July 2008
2 As of February 2008
3 As of June 2008
Ambika Kapur, Program Associate, Journalism Initiative and Dissemination Program
Susan King, President, External Affairs; Director, Journalism Initiative, Special Initiatives and Strategy
Jean R. Laraque, Senior Accountant
Eleanor Lerman, Director of Public Affairs and Publications
Ariane Leung, Executive Assistant
Kim Y. Lew, Director of Investments
Adam D. Liebling, Grants Manager
William Louis, Financial Analyst
Geraldine P. Mannion, Program Director, U.S. Democracy and Special Opportunities Fund
Heather S. McKay, Program Associate Carnegie Scholars
Anne McKissick, Database Administrator and Systems Analyst
Gladys D. McQueen, Records Manager
Talia Milgram-Elcott, Program Officer, Urban Education
Anne Montesano, Project Assistant
Everod L. Nelson, Staff Assistant
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Patricia Pagnotta, Executive Assistant
Carmella A. Richards, Administrative Assistant
José A. Rivera, Office Services Coordinator
Carl Robichaud, Program Officer
Patricia L. Rosenfield, Program Director, Carnegie Scholars
Damon Roundtree, Mail Clerk/Office Assistant
Gregory Rozolsky, Financial Analyst
Robert J. Seman, Director of Finance
Edward Sermier, Vice President, Chief Administrative Officer and Corporate Secretary, Director of Program Evaluations
Ronald Sexton, Librarian and Online Researcher
June Shand, Executive Assistant
Svetlana Shenker, Accounts Payable Coordinator
D. Ellen Shuman, Vice President and Chief Investment Officer
LaShawn Smith, Administrative Assistant
Shana Sorhaindo, Grants Associate
George Soule, Manager of Strategic Communications
Li Tan, Senior Investment Associate
Karen Theroux, Editor/Writer
Rikard Treiber, Associate Corporate Secretary and Director of Grants Management
Kaveri Vaid, Program Assistant
Valerie Vitale, Executive Assistant
Terry Welch, Administrative Assistant
Hillary Wiesner, Program Director, Islam Initiative
Sara K. Wolpert, Executive Assistant
Patricia C. Yee, Administrative Assistant
Rebecca Zinn, Investment Information Coordinator
David A. Hamburg, President Emeritus

4 As of January 2008
5 As of July 2008
6 As of March 2008
7 As of September 2008
8 As of October 2008